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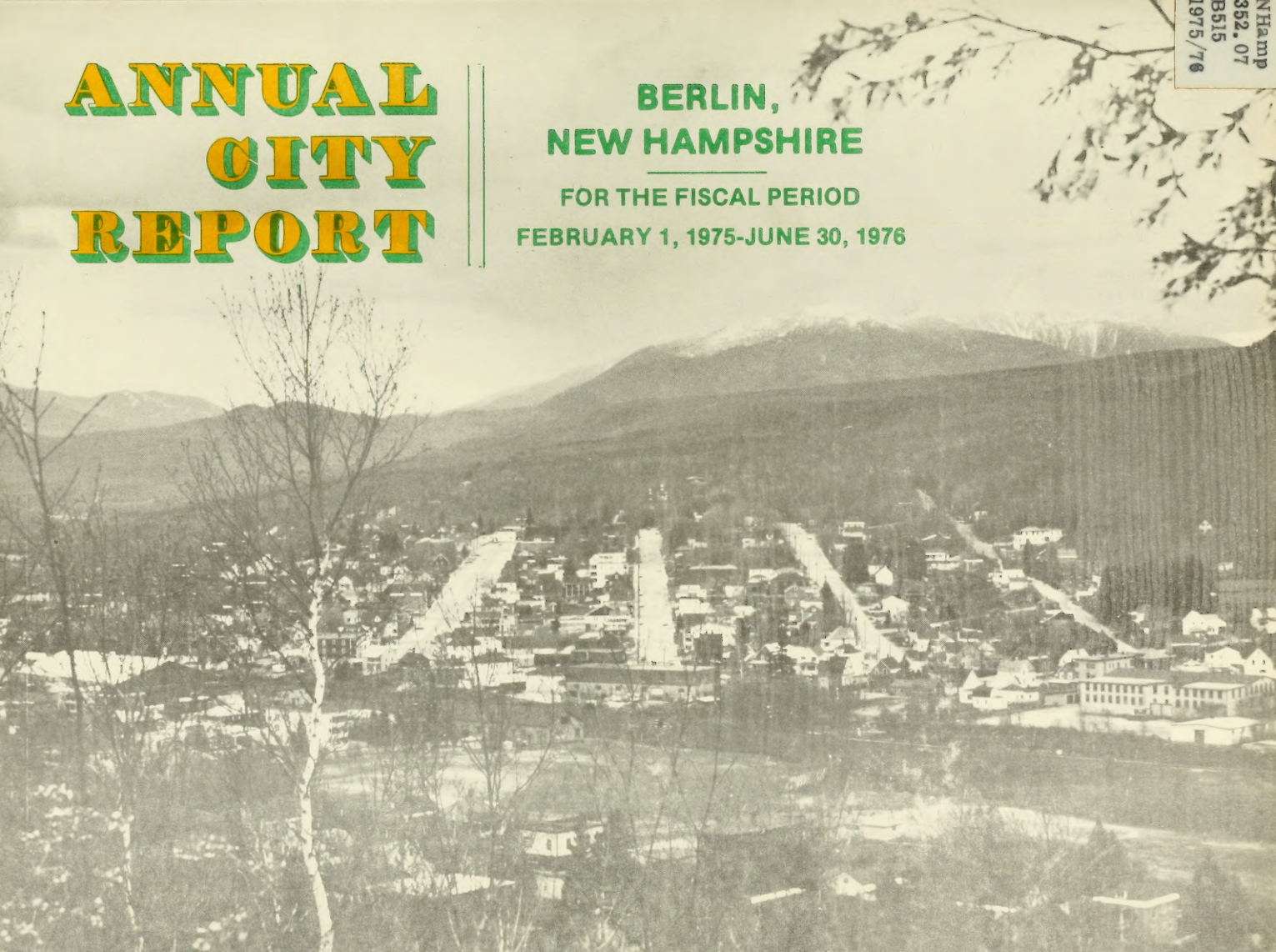
1975/76

ANNUAL CITY REPORT

BERLIN, NEW HAMPSHIRE

FOR THE FISCAL PERIOD

FEBRUARY 1, 1975-JUNE 30, 1976



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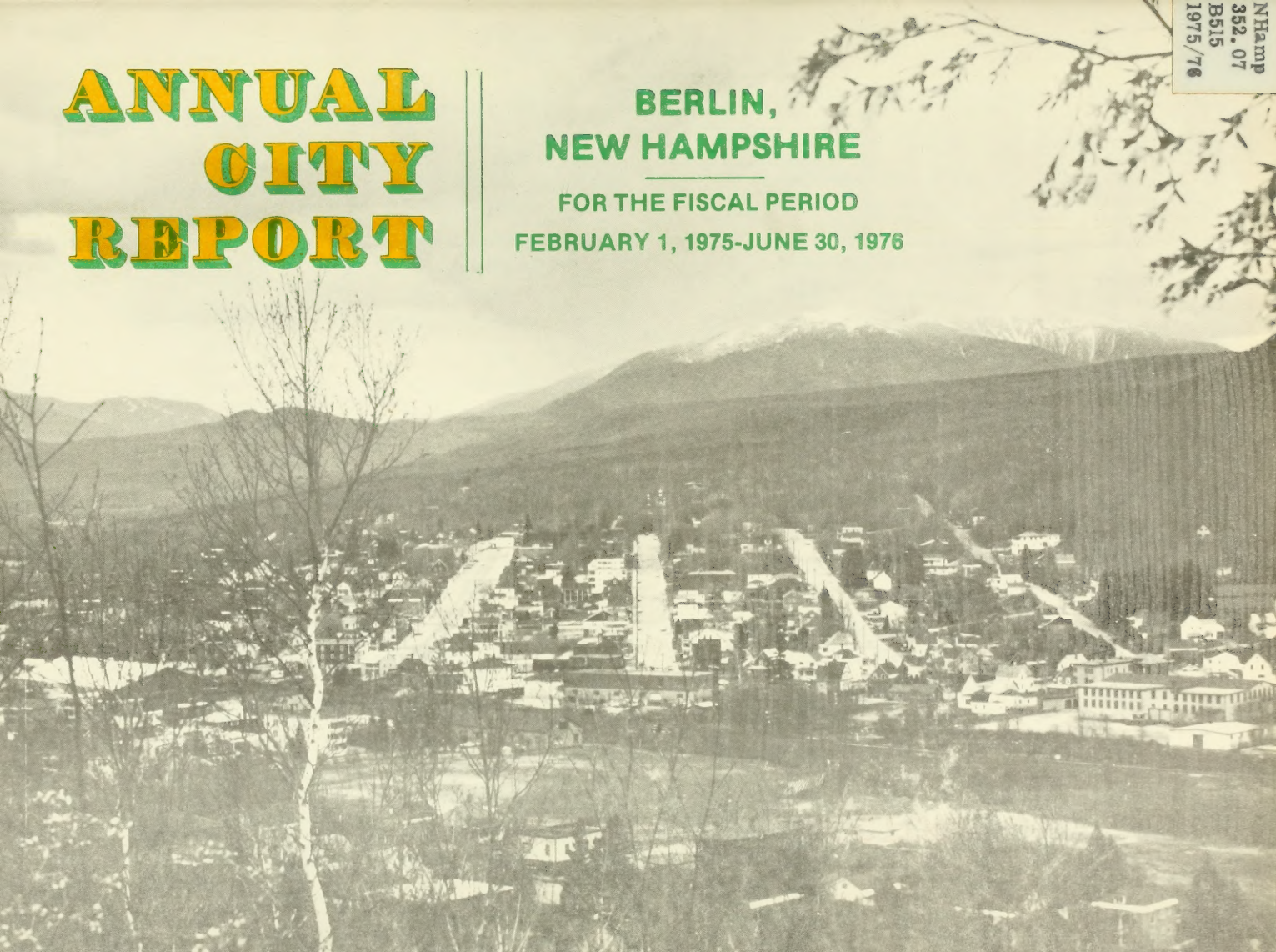

CITY TELEPHONE DIRECTORY

Assessors, City Hall 752-6250
Berlin District Court, Green St. 752-3132
Berlin Housing Authority, 10 Granite St. 752-4240
Berlin Municipal Airport, Milan 449-2251
Building Inspector, City Hall 752-1272
City Attorney, 206 Main St. 752-3322
City Clerk, City Hall 752-2340
City Engineer, City Hall 752-4450
City Manager, City Hall 752-7532
City Treasurer, City Hall 752-1610
Civil Defense Department, City Hall 752-1630
Community Development Department, City Hall. 752-1630
Dog Constable, 135 Green St. 752-3131
Finance Department, City Hall 752-1610
Fire Department, Main St. 752-3134
Health Department, City Hall 752-1272
Housing Inspector, City Hall 752-1272
Mayor, City Hall 752-2341
Police Department, Green St. 752-3131
Public Health Nurse, City Hall 752-1272
Public Library, 270 Main St. 752-5210
Public Works Department
—**Office,** City Hall 752-4450
—**Garage,** Wight St. 752-1460
Recreation Department, First Ave. 752-2010
School Department
—**Bartlett School,** Mt. Forist St. 752-3220
—**Bi-Lingual Program,** School St. 752-2577
—**Brown School,** Noway St. 752-1471
—**Bus Garage,** Granite St. 752-1883
—**Business Administrator,** Hillside Ave. 752-6500
—**Elementary Consultant,** School St. 752-5832
—**Fifth-Sixth Grades School,** School St. 752-5832
—**Forestry Program Field Office,**
Thompson Farm 752-2002
—**Junior High School,** State St.
—**Office** 752-5311
—**Guidance Office** 752-7544
—**Nurse** 752-4242
—**King School,** 153 Grafton St. 752-2628
—**Marston School,** Pine St. 752-2170
—**Senior High School,** Willard St.
—**Office** 752-4122
—**Guidance Office** 752-4355
—**Lunch Supervisor** 752-4060
—**Nurse** 752-4057
—**Welding Shop** 752-3576
—**Superintendent of Schools,** Hillside Ave. 752-6500
—**Title One Office,** School St. 752-3478
—**Vocational Building Trades,** 1327 Main St. .. 752-1292
—**Vocational Director,** Willard St. 752-6112
Tax Collector, City Hall 752-6350
Water Department
—**Office,** City Hall 752-1677
(If no answer) 752-3131
..... 752-3134
—**Filtration Plant,** W. Milan Rd. 752-2143
—**Storehouse,** Willow St. 752-3011
Welfare Department, City Hall 752-2120

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EDITED BY James Choukas-Bradley, Administrative Assistant

COVER PHOTO—Norman Charest
BACK COVER PHOTO—Courtesy of Dennis Farrington

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Mayor and Council. (L to R) Albert Theriault (Ward 4), Wilfred Routhier (Ward 4), Jimmie K. Poore (Ward 3), Thomas Fortier (Ward 3), Mayor Laurier A. Lamontagne, Robert Olivier (Ward 2), Albert Nadeau (Ward 2), Donald Duquette (Ward 1), Yvonne Coulombe (Ward 1).

MUNICIPAL OFFICERS

City Manager	James C. Smith
Building Inspector	Fernand Villeneuve
City Attorney	James J. Burns
City Clerk	Olivette M. Dumas
City Marshal	Carl Giordono
Civil Defense Director	Roma Brisson
Community Development Director	Michael Donovan
Comptroller	Aline Boucher
Director of Public Works and City Engineer	Maurice Wheeler (Acting)
Fire Chief	Norman Lacroix
Health Officer	Robert Delisle
Housing Inspector	Roger Thibault
Librarian	Inez Hamlin
Overseer of Public Welfare	Maurice A. Belanger
Recreation Director	Mitchell A. Berkowitz
School Business Administrator	William Maley
Superintendent of Schools	Lawrence Dwyer
Superintendent of Water Works	Larry Hodgman (Acting)
Tax Collector	L. Laurier Rousseau
Treasurer	Robert Aulie

STANDING COMMITTEES OF THE CITY COUNCIL

ACCOUNTS AND CLAIMS
Donald Duquette, Chairman
Albert Nadeau
Jimmie K. Poore
Wilfred Routhier

ELECTION
Wilfred Routhier, Chairman
Yvonne Coulombe
Jimmie K. Poore
Robert Olivier

ENVIRONMENTAL PROTECTION
Jimmie K. Poore, Chairman
Yvonne Coulombe
Robert Olivier
Albert Theriault

FINANCE
Laurier Lamontagne, Chairman
Yvonne Coulombe
Robert Olivier
Wilfred Routhier

HUMAN SERVICES
Yvonne Coulombe, Chairman
Thomas Fortier
Robert Olivier
Albert Theriault

INDUSTRIAL
Laurier Lamontagne, Chairman
Donald Duquette
Thomas Fortier
Robert Olivier
Wilfred Routhier

PUBLIC BUILDING
Albert Theriault, Chairman
Donald Duquette
Thomas Fortier
Albert Nadeau

RULES
Laurier Lamontagne, Chairman
Robert Olivier
Jimmie K. Poore

SAFETY
Albert Nadeau, Chairman
Donald Duquette
Thomas Fortier
Wilfred Routhier

TRANSPORTATION
Robert Olivier, Chairman
Donald Duquette
Jimmie K. Poore
Wilfred Routhier

AUTHORITIES, BOARDS AND COMMISSIONS

AIRPORT AUTHORITY
Laurier Lamontagne, Chairman
Yvonne Coulombe
Thomas Fortier
Robert Olivier
Wilfred Routhier

BERLIN HOUSING AUTHORITY
Donald Mangine, Executive Director
Clarence Welch, Chairman
Romeo Blouin
Romeo Boulanger
Albert Drouin
Robert Morin

BOARD OF ASSESSORS
Fred. G. Hayes, Chairman
Clovis Morin
Irene Oleson

BOARD OF EDUCATION
Joseph N.Rozek, Chairman
Jeannine Bosa
Robert Dumont
Darrill Neal
John Vezina

BOARD OF HEALTH
Dr. E. M. Danais
Philip Tremblay
Mrs. Fred Walker

CEMETERY TRUSTEES
Robert Aulie
Raymond Murphy

ELECTRIC UTILITY COMMISSION
John Jacobs, Chairman
Oliver Bell
Oliva A. Morneau

HOUSING BOARD OF APPEALS
Roma Brisson
Russell Coulombe
Henry Hachez
Richard Patenaude

INDUSTRIAL DEVELOPMENT AND PARK AUTHORITY
Laurier Lamontagne, Chairman
James J. Burns
Michael Herbert Costello
Yvonne Coulombe
Valmore Doucette
Robert E. Dumont
Donald R. Duquette
Guy J. Fortier
Edward E. Mulroney
Robert A. Olivier
Leo G. Ouellet
Philip Reardon
James C. Smith
Robert Theriault
Maurice Wheeler

LIBRARY TRUSTEES
Roberta Blais, Chairman
Lorraine Rivard
Nathalie Savchick

PLANNING BOARD
Leo G. Ouellet, Chairman
John Bork
Romeo Boulanger
Nicholas C. Darchik
Mark Hamlin
Richard Patenaude

Ex-Officio Members
Jimmie K. Poore
James C. Smith
Maurice Wheeler

Alternate Members
Ernest St. Laurent
Donald Sloane

Associate Members
Carole Couture
Michael Donovan
Ernest Guay
Laurier Lamontagne
Peter T. Landers
Norman Morin
Richard Vaillancourt

POLICE COMMISSION
Elmer York, Chairman
Dominic Cellupica
Claude Michaud

RECREATION AND PARKS COMMISSION
Donald Tilton, Chairman
Donald Bisson
Gus Rooney

WATER COMMISSION
Robert Gagliuso, Chairman
Richard Gunn
Eli Isaacson
Romeo Theriault

ZONING BOARD OF ADJUSTMENT
Ernest Guay, Chairman
George Pelchat, Vice Chairman
Norman Cusson
Robert Morton
Richard Sirois

Alternate Members
Eugene Erickson
Theresa Morton
Richard Poulin
Fred G. Prince

CITY MANAGER'S REPORT

James C. Smith

To the Honorable Mayor, Members of the City Council, and Residents of the City of Berlin:

It is my pleasure to submit the 1975 Annual Report on the activities of our municipal government. The report is in the now traditional format. We hope that this provides not only something of year-round usefulness but also serves as a reference for the time and date of meetings of the City Council and other municipal boards and agencies so that residents have a greater opportunity to participate. As resources for the public sector become more scarce, it is of great importance that citizens participate in making the decisions which will result in the expenditures of those resources.

The 1975 report covers a period of seventeen months instead of the usual twelve months. This is because the City changed its fiscal year from the previous period of February 1 through January 31 to a new fiscal year beginning July 1 and ending June 30. The change puts the City's fiscal year in line with the state and school fiscal years. It also places the beginning of the City's fiscal year much closer to the month of October when tax revenues usually begin to be received and, thus, substantially reduces the City's need to borrow money in anticipation of tax receipts. In the long run the change will result in a substantial savings to the City.

The fiscal year change is one of a number of extremely important activities in progress during fiscal year 1975-76 which we anticipate will reduce the long term cost of municipal services in Berlin and improve the community for its residents, and in the eyes of prospective new business which may wish to locate here. The attraction of new business and industry as well as construction of new housing is the surest way of reducing the tax burden on existing residents and businesses in the City without reductions in municipal service levels.

Construction began in 1975 and will be completed in early 1977 on a new water treatment plant. Although the Water Commission was forced to increase water rates initially to pay the City's share of the cost of the new treatment plant, constructing the new plant now enabled the City to take advantage of substantial federal assistance and will result in a long term stabilization of water service charges. The quality of drinking water and availability of water for fire-fighting purposes will also be substantially improved.

Anderson-Nichols Company, the City's engineering consultants for the sewage collection and treatment plant project were hard at work during FY 1975-76 completing final plans, specifications and bid documents. These are now under review by state and federal agencies. Construction is scheduled to start in 1977. The new wastewater treatment system in conjunction with a similar system being constructed by the Brown Company will remove pollution from both the Androscoggin and Dead Rivers. Proper waste disposal facilities are now mandated by federal and state law and are also a requirement of any new industry which must meet strict federal anti-pollution requirements when constructing new plants.

Another activity of great long-term significance to the community which occurred during fiscal 1975 was the adoption of the transportation plan for the City. The transportation plan maps out needed improvements to the City's streets and highway network. It sets priorities for accomplishment of these improvements and intermeshes the scheduling of improvements with the availability of local, state and federal funds. Improvements to such important arteries as Route 110 and Hutchins Street are vital to the long-term health of the community.

Hoyle, Tanner and Associates were employed by the Berlin Airport Authority to

prepare a master plan for the future development of the Berlin Airport. An airport capable of servicing the needs of business and industry as well as other commercial and private air traffic is also important to long term development prospects for Berlin.

The Community Development Department instituted several programs for improvement of housing in the City. The most important of these during FY 75-76 was the Home Improvement Loan Interest Rate Subsidy Program. This program provided federal dollars for subsidies averaging approximately $1,000 each to homeowners in sections of the City designated for special emphasis on home improvements. The program generated nearly a quarter of a million dollars of improvements to residences in the City. Safe, sound and attractive housing is extremely important to the long-term health of the City.

Progress in developing Berlin's Maynesboro Industrial Park also continued during fiscal year 1975. A Farmers Home Administration Grant was received to enable the Berlin Industrial Development and Park Authority to install streets and utilities in the northern quarter of the park and an Economic Development Administration Grant in conjunction with Department of Housing and Urban Development funds allowed the installation of streets and utilities in the southern half of the park. These funding packages, put together by the Department of Community Development, enabled all of the work to be done at no cost to the taxpayer.

Recreation for the City also received attention in FY 1975-76 with the opening of Jericho Lake Park and the approval of a Bureau of Outdoor Recreation grant for the purchase and development of Horne Field.

Nineteen hundred and seventy-five saw the appointment of two new department heads with responsibility for public safety in the City. Norman Lacroix succeeded Fire Chief Lucien Lamontagne and Carl Giordono succeeded City Marshal Alex Dumesnil. Both Lucien and Alex were respected public servants who worked hard for many years to assure the safety of the citizens of Berlin. Initial emphasis of the new chiefs has been to strengthen the training programs in both the Police and Fire Departments and promote fire and crime prevention.

In March of 1976, the entire community was greatly saddened by the loss of Ernest Tankard who was still serving very actively as Water Works Superintendent and Engineer at age 72. Ernie's death was a loss of not only a valuable and long serving public official but of a close personal friend to many residents of the area. Larry Hodgman has been appointed by the Water Commission to carry on the good work.

Although substantial progress was made during FY 1975-76 towards improving the City's long term situation, acute problems exist in meeting needs for funding other more immediate operational expenses. Unfortunately, service reductions were necessitated in several areas, particularly snow removal operations and street maintenance. Constantly rising costs and a stagnant tax base have resulted in insufficient appropriations for equipment replacement and building maintenance. These are areas where federal assistance which the City has been successful in obtaining for other needs is generally not available. Continued neglect in these areas is counter-productive to other long term programs for improvement of the City and is a most serious concern.

I am confident, however, that if we persist in making the difficult decisions which result in long term improvement in the community, the decline and deterioration which has occurred in past years can and will be reversed. In the meantime, elected and appointed officials and the citizenry must work together to guide our community through its present difficult period.

New Hampshire, the North Country, Berlin and its citizens can have a bright future!

Respectfully submitted,

James C. Smith

James C. Smith
City Manager

THE MAYOR'S REPORT

Mayor Laurier Lamontagne makes a point during a City Council work session.

My return to City Hall as Mayor has come during difficult times. My first months in office have been dominated by the municipal budget and the problem of rising taxes — the most difficult problem the city faces. As budget sessions went on and on, it became clear that an $11 increase per $1,000 valuation was unavoidable this year without drastic reductions or cuts in municipal services. This resulted from three factors. First, the entire budget surplus from 1974 was applied as revenue to keep taxes down last year. But it wasn't really revenue. After one year it disappeared, and the result was that this administration had to absorb a $5 tax increase right off the bat. Second, this administration faced an additional $2 increase because of the results of a tax abatement suit against the City by Brown Company. Before one dime was spent, this administration faced a $7 increase. Then a $4 tax increase was required for salary and wage increases for City employees. We faced an automatic $11 increase without one dime going for new improvements.

A large part of our hope for the future lies in attracting new industry. As chairman of the Industrial Authority I have been making contacts with Paul Guilderson, the State Industrial Development Director, concerning the City's industrial building in the new industrial park. It is now being advertised through the State at no cost to Berlin.

I have also made contacts with potential industries. I am pleased to report that at present things look favorable for a new industry which will employ both men and women to move into the building around the first of the year. Much of the credit for this is due Val Doucette, City Manager Jim Smith, and Mike Donovan.

The first step has been taken in dissolving the City's relationship with TEPCO, or I.G.&T. Inc. The hiring of Mr. John Harris as a consultant for the City has come to a stop. An appropriation of $60,000 to continue municipal power efforts was deleted from the budget by vote of the Mayor and a majority of the Council. Necessary steps are now being taken to dissolve the City's contract with TEPCO.

The City has faced another problem with the deterioration of the Mason Street Bridge. State Highway Commissioner John Clements has promised me that the repair of the bridge is a top priority. It will be funded by federal and state funds and therefore won't involve an increase in property taxes.

In another development, the Motor Vehicles Department has been moved to the rear of City Hall for purposes of safety and convenience. The long climb upstairs was difficult for some of our older citizens and there was a possibility of accidents. People will find the new location more convenient.

At the same time, I have remodeled the old Motor Vehicles office for my own use as Mayor, Chairman of the Airport Authority and Chairman of the Industrial Authority. In the new office I will be better situated for keeping records in order and for meeting with the many citizens who come to see the Mayor.

The expenses of these moves are being paid off by charging the Motor Vehicles Department $100 a month. After the expenses of creating the offices are paid off, Motor Vehicles will continue to pay $100 a month for maintenance.

The City hired new auditors this year — the firm of Coopers & Lybrand of Portland, Maine. From all reports they have been doing an excellent job, and their report will speak for itself.

I would like to close by saying that this has been my first time as mayor under the new City Charter, where the city manager is the administrator. This has been hard for me to get used to. My experience in past terms was as the chief administrator. The mayor was able to give orders. Now the mayor can only make recommendations. Whether I like it or not, it is our charter, and it is up to me to get used to it.

I am the first mayor to work with an eight-member Council. I have found it very hard to get a two-thirds vote, much more so than with a 12-member Council. I personally feel that because of this it will be harder for Councils to spend funds in the future. The eight-member Council should provide a financial safeguard for the future.

Laurier A. Lamontagne,
Mayor

SCHOOL DEPARTMENT

Art Director of the Berlin public schools, Robert Hughes—New Hampshire's Teacher of the Year.

BERLIN BOARD OF EDUCATION
Joseph Rozek, Chairman
Jeannie Bosa, Secretary
Darrill Neal
John Vezina
Robert Dumont

The Berlin High School Mountaineers, the number two-ranked girls' softball team in the State.

PERSONNEL
Superintendent of Schools
Business Administrator
Senior High Principal
Junior High Principal
Senior High Assistant Principal
Junior High Assistant Principal
Guidance Director
Vocational Director
Music Director
Elementary Consultant
3 Nurses
3 Guidance Counselors
1 Guidance Consultant
2 Librarians
147 Teachers
10 Full-time Secretaries
3 Part-time Secretaries

Custodian Foreman
Assistant Foreman
14 Custodians

Bus Supervisor
7 Part-time Bus Drivers

Cafeteria Director
Assistant Director
7 Cooks
15 Helpers
5 Part-time Helpers

Title One Program
2 Consultants
15 Teacher Aides
1 Secretary

1 Child Benefit Teache r

3 Shared Services Teachers

Alternative Education Director
1 Teacher
1 Aide

Bilingual Director
3 Teachers
6 Aides
1 Secretary

TOTALS: 268 people; 252 full-time and 16 part-time

Lawrence W Dwyer

As in previous years, we have noted some decline in the public school enrollments. While this decline has been more than balanced by transfers from the parochial schools, apparently the 1975 graduating class of 327 will be our largest for some time.

We should mention the programs that are shared mutually by the public and parochial school systems. The public school system still provides transportation and hot lunch programs for all the students in Berlin. Specific programs include the Shared Services Program, through which all seventh and eighth grade students from the parochial schools report daily to the junior high school for science lessons.

Another is the Child Benefit Program. Although parts of it have been designated as unconstitutional, some aspects still continue. Under this procedure, testing and guidance services are made available to the parochial schools, along with the purchasing of textbooks which are the same type as those used in the public schools.

Although physical education has also been provided, the program has been hampered this past year by a ruling that the physical education instructor on the public payroll may not conduct classes within the parochial schools. This has caused problems for both school systems.

The public schools continue to have the advantage of progress that has been made within the past few years. Increased opportunities have been made available because of the building of the new high school, the extensive addition made to the old high school to make it a junior high school, and the purchase of the old Notre Dame High School for use as a middle school.

We have seen many curriculum innovations and expanding opportunities for students in the basic subjects of reading, math and science, the enriching subjects of art, physical education and music, and the specific subjects that have been included in the expanded industrial arts and vocational programs at the junior and senior high schools.

There has been an on-going in-service training program for teachers. This has been highlighted by the creation of a staff development committee which has worked significantly and appropriately to develop an organization which will enable teachers to become re-certified for their teaching positions with the emphasis on needs of the local system and the approval of the local authorities. Previously, courses were taken which might or might not have been related to an individual teacher's program.

We need to look ahead to certain concerns. New regulations are developing for the education of handicapped children. The age for which public schools will have to provide education for handicapped students is uncertain. It might be from 6 to 21, 0 to 21, or 3 to 16. Also uncertain is the question of funding. Once again, we do not know if state or federal authorities will impose on school systems regulations without adequate support.

We can also expect federal regulations from the Civil Rights and Human Rights Commissions in the field of Bi-Lingual Education. Apparently if there is any significant ethnic group within the community, the public schools will be obligated to provide special programs for that group. We shall follow developments in this field very closely.

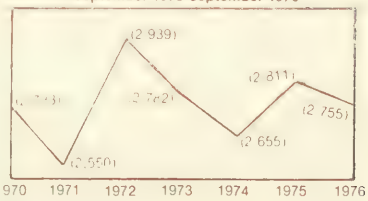
Earlier, the matter of providing space and programs for students from the parochial schools was mentioned. We have cooperative programs between the two school systems. However, we must always be conscious of how we might accommodate more pupils in the event of an increased number of transfers or school closings. The physical facilities from grades 7 to 12 are now adequate for any number of local transfers which might occur. Burgess School is currently badly overcrowded for grades five and six, but a few more students could be accepted. Any significant number of transfers for the lower grades would require more classroom space in the community.

The public school system continues to try to serve the needs of all the children. Meeting these needs means that there must be a comprehensive academic program and that there must be provisions for the very able child and for the handicapped child. Over and above classroom accommodations, there must be opportunities for the development of the child's intellectual and physical potential.

We maintain a constant concern for the educational welfare of the children of Berlin. This concern is for an educational program which will enable them to be knowledgeable and productive members of society and good citizens of the community in which they live.

Lawrence W. Dwyer,
Superintendent of Schools

PUBLIC SCHOOL ENROLLMENT
September 1970-September 1976



BERLIN SCHOOL CALENDAR
1976-1977

	S	M	T	W	T	F	S	
				SEPTEMBER				
				1	2	3	4	
	5	X	7	8	9	10	11	2 weeks
18	12	13	14	15	16	17	18	
	19	20	21	22	23	24	25	2 weeks
	26	27	28	29	30			
				OCTOBER				
						1	2	
	3	4	5	6	7	8	9	2 weeks
20	10	11	12	13	14	15	16	
	17	18	19	20	21	X	23	2 weeks
	24	25	26	27	28	29	30	
	31							
				NOVEMBER				
		1	2	3	4	5	6	2 weeks
19	7	8	9	10	X	12	13	
	14	15	16	17	18	19	20	2 weeks
	21	22	23	24	X	X	27	
	28	29	30					
				DECEMBER				
				1	2	3	4	2 weeks
16	5	6	7	8	9	10	11	
	12	13	14	15	16	17	18	2 weeks
	19	20	21	22	X	X	25	
	26	X	X	X	X	X		
				JANUARY				
							1	2 weeks
	2	3	4	5	6	7	8	
21	9	10	11	12	13	14	15	2 weeks
	16	17	18	19	20	21	22	
	23	24	25	26	27	28	29	2 weeks
	30	31						
				FEBRUARY				
			1	2	3	4	5	
15	6	7	8	9	10	11	12	2 weeks
	13	14	15	16	17	18	19	
	20	X	X	X	X	X	26	2 weeks
	27	28						
				MARCH				
			1	2	3	4	5	
23	6	7	8	9	10	11	12	2 weeks
	13	14	15	16	17	18	19	
	20	21	22	23	24	25	26	2 weeks
	27	28	29	30	31			
				APRIL				
						1	2	
	3	4	5	6	7	8	9	2 weeks
16	10	11	12	13	14	15	16	
	17	18	19	20	21	22	23	2 weeks
	24	X	X	X	X	X	30	
				MAY				
21	1	2	3	4	5	6	7	2 weeks
	8	9	10	11	12	13	14	
	15	16	17	18	19	20	21	2 weeks
	22	23	24	25	26	27	28	
	29	X	31					
				JUNE				
					1	2	3	4	2 weeks
	5	6	7	8	9	10	11	
13	12	13	14	15	16	17	18	2 weeks
182	19	20	21	22	23	24	25	
	26	27	28	29	30			
				JULY				
				1		1	2	2 weeks
	3	4	5	6	7	8	9	
	10	11	12	13	14	15	16	2 weeks
	17	18	19	20	21	22	23	
	24	25	26	27	28	29	30	**2 weeks**
	31							
				AUGUST				
		1	2	3	4	5	6	
	7	8	9	10	11	12	13	2 weeks
	14	15	16	17	18	19	20	
	21	22	23	24	25	26	27	2 weeks
	28	29	30	31				
				SEPTEMBER				
					1	2	3	

NO SCHOOL DAYS

The procedure for announcing "No School" days remains unchanged. When the weather is bad and school is in attendance parents are urged to use their own judgment concerning sending their children to school. The local radio stations will be used for important school notices. Both WMOU and WBRL will provide "No School" notices.

This calendar is subject to change because of emergency situations such as fuel crises and snow days.

VACATIONS AND HOLIDAYS

September 7
First day for teachers
September 8
First day of school
October 22
Teachers' Convention
November 11
Veterans' Day
November 25-26
Thanksgiving Recess
December 23-31
Christmas Vacation
February 21-25
Winter Vacation
April 25-29
Spring Vacation
May 30
Memorial Day
June 16
Last day of school
June 17
Last day for teachers

TUITION

1976-1977

Senior High School
$1,165.39
Junior High School
$1,175.23
Elementary
$1,019.26

MUNICIPAL ELECTION RESULTS

FEB. 24, 1976

MAYOR	Ward 1	Ward 2	Ward 3	Ward 4	Total
Laurier A. Lamontagne	987	1,186	1,147	736	4,056
Sylvio J. Croteau	244	177	251	350	1,022
J. Russell A. Coulombe	144	174	277	217	812
Raymond Balis	19	19	31	27	96
LIBRARY TRUSTEE					
For two years:					
Roberta A. Blais	932	1,258	1,408	1,023	4,621
For four years:					
Nathalie Savchick	905	1,170	1,326	941	4,342

COUNCIL

WARD 1	
Yvonne Coulombe	951
M. Herbert Costello	424
WARD 2	
Albert J. Nadeau	1,172
John S. Sullivan	326
WARD 3	
Thomas A. Fortier	760
Clarence J. Brungot	515
Donald E. Borchers	391
WARD 4	
Wilfred A. Routhier	739
Xavier F. Pinette	540

MAYORS OF THE CITY OF BERLIN

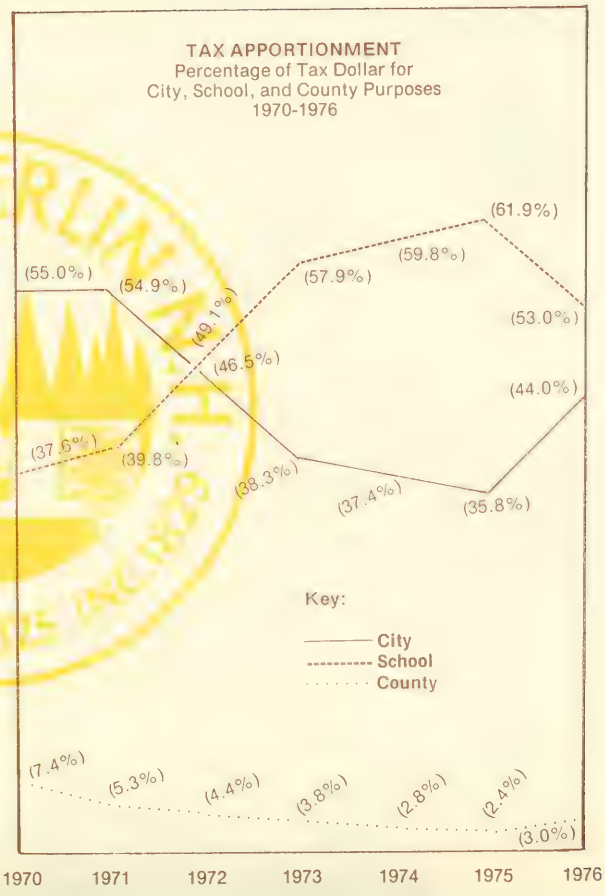
Hon. Henry F. Marston	1897-1899
Hon. John B. Noyes	1899-1900
Hon. Frank L. Wilson	1900-1901
Hon. Fred M. Clement	1901-1902
Hon. John B. Gilbert	1902-1905
Hon. George E. Hutchins	1905-1908
Hon. Fremont D. Bartlett	1908-1910
Hon. Daniel J. Daley	1910-1915
Hon. George F. Rich	1915-1919
Hon. Eli J. King	1919-1924
Hon. Edward R. B. McGee	1928-1931
Hon. W. E. Corbin	1931-1932
Hon. O. J. Coulombe	1932-1934
Hon. Daniel J. Feindel	1934-1935
Hon. Arthur J. Bergeron	1935-1938
Hon. Matthew J. Ryan	1938-1939
Hon. Aime Tondreau	1939-1943
Hon. Carl E. Morin	1943-1946
Hon. George A. Bell	1946-1947
Hon. Paul A. Toussaint	1947-1950
Hon. Aime Tondreau	1950-1957
Hon. Guy Fortier	1957-1958
Hon. Laurier A. Lamontagne	1958-1962
Hon. Edward L. Schuette	1962-1965
Hon. Dennis Kilbride	1965-1966
Hon. Norman J. Tremaine	1966-1968
Hon. Earl F. Gage	1968-1970
Hon. Norman J. Tremaine	1970-1972
Hon. Sylvio J. Croteau	1972-1976
Hon. Laurier A. Lamontagne	1976-

CITY MANAGERS OF THE CITY OF BERLIN

Stanley Judkins	1962-1966
Joseph Burke	1970-1973
Sylvio J. Croteau	1973
James C. Smith	1973-

NOVEMBER 1976

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
OCTOBER S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	1 • Board of Assessors in Session 7-8 p.m.—City Hall • City Council Meeting 8:05 p.m.—City Hall	2 Election Day City Hall Closed	3	4 Planning Board Meeting 7 p.m.—City Hall	5	6
7	8 Board of Assessors in Session 7-8 p.m.—City Hall	9 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	10	11 Veterans' Day No School City Hall Closed	12 Thursday Garbage Collection Today	13
14	15 • Board of Assessors in Session 7-8 p.m.—City Hall • City Council Meeting 8:05 p.m.—City Hall	16 Housing Board of Appeals Meeting 7 p.m.—City Hall	17 Veterans Council Representative 8:30-4—City Hall	18 • Crippled Children Services Clinic 9 a.m.—City Hall • Well Baby Clinic 3 p.m.—City Hall	19	20
21	22 Board of Assessors in Session 7-8 p.m.—City Hall	23	24	25 Thanksgiving Day No School City Hall Closed	26 No School Thursday Garbage Collection today	27
28	29 Board of Assessors in Session 7-8 p.m.—City Hall	30				DECEMBER S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31



CITY OF BERLIN, N.H.
TOWN SETTLED 1829 INCORP.

DECEMBER 1976

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
NOVEMBER S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	JANUARY 1977 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31		1	2 Planning Board Meeting 7 p.m.—City Hall	3	4
5	6 City Council Meeting 8:05 p.m.—City Hall	7 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	8	9 Water Commission Meeting 2 p.m.—City Hall	10	11
12	13	14 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	15 Veterans Council Representative 8:30-4—City Hall	16 Well Baby Clinic 3 p.m.—City Hall	17	18
19	20 City Council Meeting 8:05 p.m.—City Hall	21 First Day of Winter Housing Board of Appeals Meeting 7 p.m.—City Hall	22	23 No School Water Commission Meeting 2 p.m.—City Hall	24 No School	25 Christmas Day
26	27 No School	28 No School	29 No School	30 No School	31 No School	

CITY CLERK'S REPORT

This year's report will follow closely those of other years in form as we deal briefly with the work accomplished during the period from February 1, 1975, to June 30, 1976.

- 799 Financing statements, mortgages, sales were filed and indexed.
- 161 Termination statements were processed.
- 13,015 Motor Vehicle permits were issued (Staggered registrations meant some registrations were issued and renewed for the same party twice within 6 months).
- 1,291 Dog licenses were issued.
- 5 Taxi licenses were issued.
- 37 Taxi driver's license applications were taken.
- 15 Pool table licenses were issued.
- 30 Bowling alley licenses were issued.

- 178 Marriage licenses were issued.
- 407 Birth certificates were issued.
- 227 Death certificates were received and recorded.

Copies of all vital statistics were forwarded to Concord and copies of all birth certificates were prepared and mailed to the parents.

Deeds were issued and recorded for cemetery lots, and orders issued for digging of all graves in the city cemeteries.

Monthly labor reports were mailed to Concord.

As Clerk of the City Council, the minutes of the meetings of the Council as well as those of public hearings were recorded, and all correspondence in connection with the meetings indexed and filed.

The City Clerk also acts as an agent for the Fish and Game Department.

Respectfully submitted,

Olivette M. Dumas,
City Clerk

ASSESSORS' REPORT

The following is a summary inventory of taxable property in the City of Berlin for the year 1975.

Real Estate-Land & Buildings		45,295,320
Factory Buildings		12,149,840
Electric Plants		9,120,500
Boats and Launches (55)		21,470
TOTAL VALUATION BEFORE EXEMPTIONS ALLOWED		66,587,130
Less: Blind Exemptions	27,610	
Elderly Exemptions	886,660	
	— 914,270	
NET TOTAL VALUATION ON WHICH TAX RATE IS COMPUTED		65,672,860
1975 Taxes Committed to Collector:		
Tax Rate: $59.00 per thousand		
Property Taxes		$3,874,698.74
Resident Taxes		80,140.00
National Bank Stock Taxes		82.60
Jeopardy Warrant		
Property Taxes		381.64
Special Warrant		
Property Taxes		135.70
Yield Tax Warrant		
Yield Tax	City	513.19
	State of N. H.	102.63
		615.82

Board of Assessors
Fred G. Hayes, Jr., Chairman
Irene Oleson
Clovis E. Morin

JANUARY 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
December S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	February S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28					1 New Year's Day
2	3 City Council Meeting 8:05 p.m.—City Hall	4 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	5	6 Planning Board Meeting 7 p.m.—City Hall	7	8
9	10	11 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	12	13 Water Commission Meeting 2 p.m.—City Hall	14	15
16	17 City Council Meeting 8:05 p.m.—City Hall	18 Housing Board of Appeals Meeting 7 p.m.—City Hall	19 Veterans Council Representative 8:30-4-City Hall	20 • Crippled Children Services Clinic 9 a.m.—City Hall • Well Baby Clinic 3 p.m.—City Hall	21	22
23 30	24 31	25	26	27 Water Commission Meeting 2 p.m.—City Hall	28	29

POLICE DEPARTMENT

The following is a statistical summary of this department's activities during the period from February 1, 1975 through June 30, 1976.

Paul Morin, Assistant Marshal

Carl Giordono, City Marshal

Oneil Plummer, Assistant Marshal

Complaints Investigated	1,834
Ambulance Calls	996
Escorts—Banks, Post Office, etc	949
Auto Accidents Investigated	676
Door Found Unlocked—Owner Notified	438
Dog Complaints	298
Railroad Cars Checked	199
Assistance Given	146
Equipment Escorts	132
Animal Calls	70
Dogs to Pound	65
Emergency Blood Runs	39
Messages Delivered	17
Fires Reported	15
Deaths Investigated	15

INVESTIGATION OF CRIMES

Violation of Motor Laws	410
Malicious Damage	281
Larceny	184
Driving While Intoxicated	140
Burglary—Breaking & Entering	106
Drugs	95
Disorderly	93
Drunkenness	48
Assault	
—Aggravated	6
—Others	25
Auto Theft	29
Violation of Liquor Laws	11
Robbery	3
Arson	1
Murder	1
All Others	52

ARRESTS

Total Traffic Arrests, Including Summons	712
All Other Arrests Held for Prosecution	265

Carl Giordono,
City Marshal

Police Commission
Elmer York, Chairman
Claude Michaud
Dominic Cellupica

FEBRUARY 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
January S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	March S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	1 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	2 Ground Hog Day Planning Board Meeting 7 p.m.—City Hall	3	4	5
6	7 City Council Meeting 8:05 p.m.—City Hall	8 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	9	10 Water Commission Meeting 2 p.m.—City Hall	11	12 Abraham Lincoln
13	14 St. Valentine's Day	15 Housing Board of Appeals Meeting 7 p.m.—City Hall	16 Veterans Council Representative 8:30-4—City Hall	17 Well Baby Clinic 3 p.m.—City Hall	18	19
20	21 George Washington No School City Hall Closed	22 No School • Monday Garbage Collection Today • City Council Meeting 8:05 p.m.—City Hall	23 Ash Wednesday No School	24 No School • Water Commission Meeting 2 p.m.—City Hall	25 No School	26
27	28					

FIRE DEPARTMENT

The Fire Department is responsible for the protection of persons and property from fire. This includes fire prevention as well as fire-fighting. The department is also responsible for electrical service to other City departments.

The total number of full-time personnel is 28. This includes the Chief, three Assistant Chiefs, three Captains, the City Electrician, one Linesman, and 19 Firefighters. In addition, there are 24 Call Men.

The Department is housed in two buildings and operates ten vehicles, including four pumpers, one ladder truck, one tank truck, one four-wheel drive jeep, one electrical utility truck, one electrical bucket truck, and the Chief's car.

Norman Lacroix,
Fire Chief

Main Street—May 12, 1976

The following is a brief summary of Fire Department activities from February 1, 1975 to June 30, 1976 (17 months)

	FIRE CALLS									
	Dwellings	Cars & Trucks	Clubs & Stores	Mills & Factories	Sheds & Garages	Brush & Dumps	Misc*	False	Training	Monthly Totals
FEB.	8	1	2					1	3	15
MAR.	3	2		1		1	5	5		17
APR.	4	4	4	3		10	8	4	5	42
MAY	1	7	4	4	3	16	14	10	6	65
JUNE	2	7	3	1		3	5		6	27
JULY	3	4	3	2		7	8	3	6	36
AUG.	4	5	1	1	2	11	10	4	6	44
SEPT.	6	3	1	2	3	15	5	4	4	43
OCT.	7	3		2		7	23	13	5	60
NOV.	9	3	1	1	1	5	17	4	6	47
DEC.	14	5	2	2		1	7	4		35
JAN.	14	2	2	2	2	3	4	2	5	36
FEB.	7	3	2		5	2	2	8	3	32
MAR.	4	5		2	2	8		10	8	39
APR.	5	2	1	9	4	34	10	4	10	79
MAY	9	9		3	3	7	14	10	7	62
JUNE	5	8		1		3	7	7	9	40
TOTAL	105	73	26	36	25	133	139	93	89	719

*Includes rescues, lockouts, assisting other departments, and school fire drills.

MARCH 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
February S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	April S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	1 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	2	3 Planning Board Meeting 7 p.m.—City Hall	4	5
6	7 City Council Meeting 8:05 p.m.—City Hall	8 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	9	10 Water Commission Meeting 2 p.m.—City Hall	11	12
13	14	15 Housing Board of Appeals Meeting 7 p.m.—City Hall	16 Veterans Council Representative 8:30-4—City Hall	17 Saint Patrick's Day • Crippled Children Services Clinic 9 a.m.—City Hall • Well Baby Clinic 3 p.m.—City Hall	18	19
20 1st Day of Spring	21 City Council Meeting 8:05 p.m.—City Hall	22	23	24 Water Commission Meeting 2 p.m.—City Hall	25	26
27	28	29	30	31		

HEALTH DEPARTMENT

Swine flu vaccination.

MEDICAL-CLINICAL SERVICES

Number of office patients	1,686
Number of office visits	3,030

IMMUNIZATIONS GIVEN DURING THE YEAR

Polio	806
D. T. P.	819
Measles	1
Measles & Rubella	12
Rubella	11
Mumps	46
Measles, Mumps, Rubella	164
Flu shots	106
T. B. Heaf tests	302
T. B. Mantoux tests	18
Smallpox Vaccinations	20

Robert A. Delisle,
Health Officer

CLINIC ATTENDANCE RECORD

Baby Clinic	420
Pre-school Clinic	633
Orthopedic Clinic	138
Diabetes Detection	441
Diabetes Re-test	26
Cardiac Clinic	30
Pap Test & Breast Examination	136
Health Screening Clinic	870
Pre-school Dental Program	133

SPECIAL SCHOOL TESTING PROGRAMS

Audiometer tests	989
Orthorater tests	5
Ishihara tests	69
T.B. Heaf tests	42
T.B. Mantoux tests	2

PUBLIC HEALTH NURSING

Number of home nursing visits	5,037
Number of home nursing patients	1,926
Number of physical therapy visits	74
Number of school nursing visits	147
Number of school inspections	543
Number of children referred to State social agencies	38
Number of adults referred to State social agencies	10
Number of defects found at school	204

RESPECTFULLY SUBMITTED
Board of Health
Edouard M. Danais, M. D.
Katherine D. Walker
Philip Tremblay

APRIL 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
March S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	May S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31				1	2
3 1st Day Passover Palm Sunday	4 • Board of Assessors in Session 7-8 p.m.—City Hall • City Council Meeting 8:05 p.m.—City Hall	5 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	6	7 Planning Board Meeting 7 p.m.—City Hall	8 Good Friday	9
10 8th Day Passover Easter Sunday	11 Board of Assessors in Session 7-8 p.m.—City Hall	12 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	13	14 Water Commission Meeting 2 p.m.—City Hall	15	16
17	18 • Board of Assessors in Session 7-8 p.m.—City Hall • City Council Meeting 8:05 p.m.—City Hall	19 Housing Board of Appeals Meeting 7 p.m.—City Hall	20 Veterans Council Representative 8:30-4—City Hall	21 Well Baby Clinic 3 p.m.—City Hall	22	23
24	25 Fast Day No School City Hall Closed	26 No School • Monday Garbage Collection Today • Board of Assessors in Session 7-8 p.m.—City Hall	27 No School	28 No School • Water Commission Meeting 2 p.m.—City Hall	29 No School	30

BUILDING INSPECTOR'S REPORT

PERMITS ISSUED

No.	Type	Estimated Cost
23	New Homes	$ 565,400.
51	Garages & Carports	116,025.
136	Residential Alterations	266,207.
66	Residential Additions	99,010.
64	Residential Demolitions & Rebuild	82,870.
5	Commercial Buildings	7,274,023.
7	Commercial Additions	518,700.
22	Commercial Alterations	59,650.
6	Commercial Demolitions	1,200.
6	*Industrial Buildings	1,820,000.
2	*Industrial Additions	18,300.
1	*Industrial Demolition	30,000.
12	Swimming Pools	52,400.
27	Signs	25,459.
106	Sidings	325,901.
27	Plumbing	--
206	Electrical	77,847.
13	Use Permits	--
5	Office Trailers—Mobile Homes	35,900.
		$11,368,892.

*This report excludes estimated cost of all construction projects of Brown Company for this period.

PERMITS ISSUED 1975-76

		Estimated Cost
February	15 permits	$ 24,725.
March	18 permits	22,485.
April	35 permits	137,550.
May	40 permits	76,215.
June	59 permits	242,750.
July	76 permits	340,495.
August	61 permits	191,146.
September	71 permits	92,246.
October	42 permits	169,571.
November	34 permits	1,945,660.
December	21 permits	66,162.
January	21 permits	16,470.
Feb. 1976	18 permits	33,750.
March	44 permits	154,000.
April	87 permits	281,232.
May	72 permits	7,369,046.
June	81 permits	205,389.
	795 permits	$11,368,892.

Fernand Villeneuve,
Building Inspector

ZONING BOARD REPORT

Public Hearings held	10
Appeals filed	28
Variances granted	23
Special Meeting	1
Re-hearing	1
Special Exceptions granted	2

ZONING BOARD MEMBERS

Ernest Guay, Chairman
Norman Cusson, Vice-Chairman
Richard Sirois, Secretary
George Pelchat
Robert Morton

HOUSING INSPECTOR'S REPORT

1975-76

Houses inspected	587
Structures inspected	618
Units inspected	1,621
Additional inspections upon complaints	46
Violations found	22
Violations corrected	5
Violations not corrected	17
Structures demolished	12
Rooming House inspections—#of rooms	143
Rooming House permits	14
Structures condemned	4
Rooming Houses condemned	2
Re-inspections	60
Entry refusals	2
Housing Board of Appeals Hearings	1

*This report includes inspections done for Berlin Housing Authority under Section 8 Program and inspections for Home Improvement Loan Interest Subsidy Program.

Roger R. Thibault,
Housing Inspector

MAY 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
1	2 City Council Meeting 8:05 p.m.—City Hall	3 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	4	5 Planning Board Meeting 7 p.m.—City Hall	6	7
2	9	10 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	11	12 Water Commission Meeting 2 p.m.—City Hall	13	14
15	16 City Council Meeting 8:05 p.m.—City Hall	17 Housing Board of Appeals Meeting 7 p.m.—City Hall	18 Veterans Council Representative 8:30-4—City Hall	19 • Crippled Children Services Clinic 9 a.m.—City Hall • Well Baby Clinic 3 p.m.—City Hall	20	21
22	23	24	25	26 Water Commission Meeting 2 p.m.—City Hall	27	28
29	30 Memorial Day No School City Hall Closed	31 Monday Garbage Collection Today				

April

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

June

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

PUBLIC WORKS DEPARTMENT

Sewer line construction on Grafton Street.

The following is a brief report of the activities of the Public Works Department.

—Some 107 catch basins and manholes were installed or repaired.
—The Department, along with Bell & Flynn, Inc., seal-coated 63,292 sq. yds. of City streets.
—The Department purchased 1,400 tons of hot top and cold patch for City streets.
—The City constructed 2,268 sq. yds. of road into the Jericho Lake Recreation Area, with the exception of some grading along the road's edges.
—Again this year the Department collected and disposed of 1,700 tons of garbage at the sanitary landfill.
—The Department took care of 135 spring clean-up calls, and 40 fall clean-up calls.
—The Department laid some 3,314 lineal feet of curbing and constructed or re-surfaced about 1,500 feet of sidewalk.
—Sweeping of streets was accomplished by using one power sweeper all summer long.
—The regular care of the cemeteries was carried on throughout the year.
—The Department spread some 4,436 tons of road salt last winter.
—A total of 5,553 yds. of gravel was purchased from Brown Company for City use.
—The Department hauled 30,851 yds. of gravel for the construction of the Jericho Lake road.

Maurice L. Wheeler,
Acting Director of Public Works

Garage Foreman Ernest Patrick prepares for equipment repairs at the City Garage.

JUNE 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
May S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	July S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31		1	2 Planning Board Meeting 7 p.m.—City Hall	3	4
5	6 City Council Meeting 8:05 p.m.—City Hall	7 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	8	9 Water Commission Meeting 2 p.m.—City Hall	10	11
12	13	14 Flag Day • Industrial Authority Meeting 4 p m —City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	15 Veterans Council Representative 8:30-4—City Hall	16 Last Day of School Well Baby Clinic 3 p.m.—City Hall	17	18
19 Father's Day	20 City Council Meeting 8:05 p m —City Hall	21 1st Day of Summer Housing Board of Appeals Meeting 7 p.m.—City Hall	22	23 Water Commission Meeting 2 p.m.—City Hall	24	25
26	27	28	29	30		

COMMUNITY DEVELOPMENT DEPARTMENT

Re-use plans for the St. Anne's-Androscoggin Valley Hospital complex are being prepared with C.D. funds.

The Community Development Department was established in December, 1974, in order to plan and implement a comprehensive Community Development Program in the City of Berlin. During its first year of existence, the Department's activities have focused on developing worthwhile community development projects and programs and obtaining federal funds to implement them; assisting the City Planning Board in its development of a master plan for the future of Berlin; assisting the Berlin Industrial Development and Park Authority in conducting its business; and assisting the Industrial Development Committee in its efforts to bring new industry to Berlin.

Among its major accomplishments of the past year, the Department:

1. Established and organized a departmental structure and administrative process that will assure the smooth flow of federal community development monies into Berlin.
2. Brought federal grants to Berlin during FY 75-76 having an equivalent value of $5 against the tax rate.
3. Established a Home Improvement Loan Interest Rate Subsidy Program that has, as of March 1, 1976, awarded $36,010 in interest rate subsidies to 38 owners of residential properties. These subsidies have stimulated $142,890 worth of housing improvements in Berlin's older, denser neighborhoods.
4. Prepared a comprehensive, detailed transportation plan and program for future improvements to Berlin's roads and streets.
5. Installed streets, water lines and sewer lines at the municipal Maynesboro Industrial Park and completed the construction of parking lots and loading areas at the municipal industrial building.
6. Accomplished staff work assisting the Berlin Industrial Development and Park Authority in its sale of an industrial building facility to Paper Sales Corporation (EMCA).

Other important and diverse activities of the Department have included: Assisted the Zoning Board of Adjustment in reviewing the rezoning for the new Androscoggin Valley Hospital; attended numerous meetings with engineers of the New Hampshire Department of Public Works and Highways to expedite the Route 110 Relocation Project; prepared Berlin's application for certification in the National Flood Insurance Program; drafted an ordinance that reorganized the Industrial Development and Park Authority under Act 162-G; worked to bring scheduled air commuter service to Berlin; prepared City of Berlin's position paper on the I-93-Franconia Notch issue; worked with engineering consultants and the Federal Aviation Agency on the Airport Master Plan; helped bring the federal Section 8 Leased Housing Assistance Program (currently funded at $120,000.00 per year) to Berlin; and worked with the North Country Council and Community Action Program to refine the new rural public mass transportation program and better tailor it to Berlin's needs.

Berlin's 1976 application to the Department of Housing and Urban Development for federal community development funds summarizes the City's most important community development needs as follows:

- —Upgrading of Certain Neighborhoods
- —Preservation of Other Neighborhoods
- —Solution to Transportation Problems
- —Revitalization of the Downtown Area
- —Strengthened Economic Base
- —Increased Housing Opportunities for the Elderly
- —Housing Assistance for Low Income and/or Large Families
- —Improved Community Facilities and Services
- —Developing a Community Investment Plan

In the future, the Department will continue to develop new programs and activities that work toward meeting these needs. In doing so, it will be helping to carry out the desires of the people of Berlin and their elected leadership for a better tomorrow.

Michael L. Donovan
Community Development Director

JULY 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
June S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	August S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31				1	2
3	4 Independence Day City Hall Closed	5 • Monday Garbage Collection Today • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office • City Council Meeting 8:05 p.m.—City Hall	6	7 Planning Board Meeting 7 p.m.—City Hall	8	9
10	11	12 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	13	14 Water Commission Meeting 2 p.m.—City Hall	15	16
17	18 City Council Meeting 8:05 p.m.—City Hall	19 Housing Board of Appeals Meeting 7 p.m.—City Hall	20 Veterans Council Representative 8:30-4—City Hall	21 • Crippled Children Services Clinic 9 a.m.—City Hall • Well Baby Clinic 3 p.m.—City Hall	22	23
24 31	25	26	27	28 Water Commission Meeting 2 p.m.—City Hall	29	30

RECREATION AND PARKS DEPARTMENT

Mitchell A. Berkowitz

The past seventeen months were the most difficult to plan in terms of leisure time services and the continuous requirements of Berlin residents. The unparallelled increase of inflation and the cost of our supplies left us with a fixed purchasing power and a changing cost market. Our budget projections reflected the difficult task. However, we were still able to stay within the appropriated budget and return 2% back to the city.

The department continued to maintain cooperation between different organizations and departments. Besides being a resource for many programs, we also obtained the use of additional indoor facilities including the Burgess School, the Junior High School, and St. Patrick's gym. This allowed us to increase our programming efforts at a minimal cost and permit the 13-and-older age group to participate in neighborhood facilities in the evening. Programs such as men's volleyball, women's basketball, youth basketball and volleyball, and sports nights were dependent upon the facilities.

Jericho Lake Park opened one year ahead of schedule in July, 1975. The park operated under difficult circumstances and yet over 9,000 people enjoyed the family swimming, fishing, picnicking, and outings. During the next few years, a major landscaping effort will be undertaken to improve the Jericho Lake Park facilities. Included in the future will be a multi-purpose hiking/cross country skiing trail

Our summer program entitled "Wagon Full of Fun" allowed more playground and sports programs to be developed, and Berlin youth participated to their hearts' content. One major change was that the swimming and outing program which used to travel to Moose Brook State Park began utilizing Jericho Lake Park for all swimming and outing activities, including our overnight camp-outs.

The Community Gardens, in cooperation with the Community Action Program's Project Green Thumb, expanded the number of lots to 215. Estimated cost of vegetables produced by the Gardeners was $30,000 with over 1,100 people benefitting.

During our fall and spring seasons new programs complemented our existing programs. Pottery and planting, terrariums and gardening sessions helped the would be "Green Thumb" while our wrestling, "spring is fun" day, snowmobile swap, and pre-school story hour added alternatives for participation. Results from the new programs were favorable, again supporting the Recreation and Parks Commissioners' fellings that Berlin residents want a variety of new leisure activities.

During this period, our department cooperated fully with the Berlin Bicentennial Committee to support the 1975 Summer Festival, the Burning of the Green, and Winter Carnival activities. I anticipate that we will remain involved with Bicentennial programs, as well as assist in future community-wide programs.

While we were able to increase our programs and keep our costs for them rather low, our maintenance costs increased. This was due to the increase in the number of park acres under our management as well as contractual and vehicle operation costs. In the future, maintenance programs will continue to manage all parklands. However, new equipment and up to date maintenance procedures should allow us to keep up with our obligations.

Looking ahead, the Berlin Recreation and Parks Department will continue to provide year-round leisure activities and programs with a greater emphasis on providing assistance to local groups for their leisure enjoyment.

Recreation and Parks Commissioners
Don Bisson
Gus Rooney
Don Tilton

Mitchell A. Berkowitz
Director

On the beach at Jericho Lake Park.

AUGUST 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
July S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	1 City Council Meeting 8:05 p.m.—City Hall	2 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	3	4 Planning Board Meeting 7 p.m.—City Hall	5	6
7	8	9 • Industrial Authority Meeting 4 p.m.—City hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	10	11 Water Commission Meeting 2 p.m.—City Hall	12	13
14	15 City Council Meeting 8:05 p.m.—City Hall	16 Housing Board of Appeals Meeting 7 p.m —City Hall	17 Veterans Council Representative 8 30-4—City Hall	18 Well Baby Clinic 3 p.m.—City Hall	19	20
21	22	23	24	25 Water Commission Meeting 2 p.m.—City Hall	26	27
28	29	30	31			September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

BERLIN PUBLIC LIBRARY

Inez Hamlin (R) and Gladys Farrington with a display for Book Week.

Students at work in the Berlin Public Library.

JANUARY 1, 1975-JUNE 30, 1976

	ADULT	JUVENILE	TOTAL CIRCULATION
Fiction	34,447	20,847	55,294
Philosophy	1,243	187	1,430
Religion	739	226	965
Social Science	2,486	1,221	3,707
Philology	179	211	390
Natural Science	895	2,700	3,595
Useful Arts	3,587	1,998	5,585
Fine Arts	2,957	2,059	5,016
Literature	1,518	487	2,005
French	445	--	445
History	1,529	953	2,482
Travel	837	488	1,325
Biography	1,936	1,188	3,124
General	540	489	1,029
Periodicals	5,621	427	6,048
Records	717	--	717
Tapes	74	--	74
Total	59,750	33,481	93,231

ACQUISITIONS, REGISTRATIONS, ETC.

Juvenile foreign books circulated	211
Number of volums in library December 31, 1974	29,262
Number of volumes purchased in 1975	1,833
Books lost and discarded	559
Number of volumes in library December 31, 1975	30,536
Number of volumes purchased January 1, 1976 to June 30, 1976	805
Gifts (hard cover)	152
Books lost and discarded	687
Total books in library June 30, 1976	30,806
Withdrawn non-active cards, Adult and Juvenile	327
Transfers from Juvenile Department to Adult	275
Out-of-town registrations	2
New registrations, Adult	578
New registrations, Juvenile	347
Borrowers' cards in Library June 30, 1976—Adult	7,848
—Juvenile	3,503
Gifts (paperbacks)	841
Gifts (paperbacks discarded)	854
Replacement out of total purchased	324
Books mended	523
Records borrowed from State Library	1
Films borrowed from State Library	1
Books borrowed from State Library	508
Bookmobile	18
State-wide borrowers' cards	6
Berlin inter-library loan	5

Activities during the year include Art Month, Books Week, Story Hour, National Library Week (Fine Forgiveness Week), and the Summer Reading Program.

Librarian
Inez Hamlin

Board of Trustees
Roberta Blais, Chairman
Nathalie Savchick
Lorraine Rivard

SEPTEMBER 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
August S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	October S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31			1 Planning Board Meeting 7 p.m.—City Hall	2	3
4	5 Labor Day City Hall Closed	6 • Monday Garbage Collection Today • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office • City Council Meeting 8:05 p.m.—City Hall	7 First Day of School	8 Water Commission Meeting 2 p.m.—City Hall	9	10
11	12	13 • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	14	15 • Crippled Children Services Clinic 9 a.m.—City Hall • Well Baby Clinic 3 p.m.—City Hall	16	17
18	19 City Council Meeting 8:05 p.m.—City Hall	20 Housing Board of Appeals Meeting 7 p.m.—City Hall	21 Veterans Council Representative 8:30-4—City Hall	22 Yom Kippur Water Commission Meeting 2 p.m.—City Hall	23 1st Day of Autumn	24
25	26	27	28	29	30	

WELFARE DEPARTMENT

Maurice A. Belanger

I herewith submit my report as Overseer of Public Welfare for the 17-month period from Feb. 1, 1975 through June 30, 1976.

All people who applied to the department for aid were either counselled, referred to another agency which could better serve their needs, or helped by this department in accordance with the New Hampshire welfare laws.

Statistically, this report is divided into two parts. The first covers the period from Feb. 1, 1975 through Jan. 31, 1976, and the second covers the period from Feb. 1, 1976 through June 30, 1976.

FEBRUARY 1, 1975 to JANUARY 31, 1976

Direct Assistance	88 cases involving 273 people. This included 72 families and 16 single individuals.
Aid Furnished to Veterans and Their Families	30 cases involving 96 people. This included 21 families and 90 single individuals.
Board & Care	1 person
Old Age Assistance	134 people
Aid to the Permanently and Totally Disabled	57 people
County Cases	3 cases, all single individuals
Gorham Case	1 case involving a family of 8
Transferred to the County	4 cases, all families, involving 15 people.

In all, this department assisted a total of 318 cases involving 587 people.
A total of 756 orders were issued.

FEBRUARY 1, 1976 to JUNE 30, 1976

Direct Assistance	57 cases involving 180 people. This included 42 families and 15 single individuals.
Aid Furnished to Veterans and Their Families	13 cases involving 48 people. This included 10 families and 3 single individuals.
Board & Care	2 people
Old Age Assistance	120 people
Aid to the Permanently and Totally Disabled	50 people

In all, this department assisted a total of 242 cases involving 400 people.
A total of 311 orders were issued.
Five cases, involving 14 people, were transferred to the County during this period.

Maurice A. Belanger,
Overseer of Public Welfare

OCTOBER 1977

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
September S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	November S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30					1
2	3 City Council Meeting 8:05 p.m.—City Hall	4 • Pre-School Clinic 3 p.m.—City Hall • Board of Education Meeting 7 p.m.—Superintendent's Office	5	6 Planning Board Meeting 7 p.m.—City Hall	7	8
9	10 Columbus Day City Hall Closed	11 • Monday Garbage Collection Today • Industrial Authority Meeting 4 p.m.—City Hall • Zoning Board Meeting 7 p.m.—City Hall • Housing Authority Meeting 8 p.m.—10 Granite St.	12	13 Water Commission Meeting 2 p.m.—City Hall	14	15
16	17 City Council Meeting 8:05 p.m.—City Hall	18 Housing Board of Appeals Meeting 7 p.m.—City Hall	19 Veterans Council Representative 8:30-4—City Hall	20 Well Baby Clinic 3 p.m.—City Hall	21	22
23 30	24 31 Halloween	25	26	27 Water Commission Meeting 2 p.m.—City Hall	28	29

BERLIN HOUSING AUTHORITY

URBAN RENEWAL

The Cole Street Salvation Army Community Center was opened to the public in 1975. Completion of the 6500 square foot masonry structure brought to eight the number of new buildings erected on urban renewal land since 1971, the year when the Cole Street area's first new building (the North Country Bank) was completed. Including the structure built on upper Jericho Road to house the beverage distributorship displaced by urban renewal, the number of new buildings in place to date as a result of the Cole Street urban renewal project totals nine.

Urban renewal parcels remaining to be developed at year's end included: a) parcel C-2, a commercial piece fronting on Pleasant Street and bisected by the Dead River; b) parcel P-2, a public parking area located on Cole Street; c) parcel R-3, a residential piece of land with frontage on York Street; and d) parcel S-2, a 60-foot wide strip of land which parallels the Grand Trunk right-of-way and marks the project's northwesterly boundary. S-2 has been acquired and cleared for the construction of new Granite Street.

It is expected in 1976 that the City will purchase, surface, and landscape P-2 for public parking with money remaining from an appropriation previously made.

Also expected to be settled in 1976 is the course of action to be followed with respect to the construction of new Granite Street, i.e., whether it is to 1) span the Dead River and connect Green and York Streets, or 2) be built as a service road providing vehicular access to the Parkside Apartments complex from Green Street only.

Another item of unfinished business is repair of the Dead River channel walls through Parcel C-2. Inasmuch as the Department of Agriculture's Soil Conservation Service (SCS) has stated that it does not intend to participate in the rebuilding of these walls (an action initially proposed by SCS and the City in the 1965 Dead River Watershed Work Plan) and the poor repair of the walls adversely affects the marketability of Parcel C-2, the Authority plans to investigate what must be done to restore them to a satisfactory condition.

PUBLIC HOUSING

During 1975, there was a change in occupancy in only one of the 55 units of public housing owned and operated by the Authority. At year's end there were more than 125 applicants on the waiting list for one of the 55 apartments and the average rent being charged the Authority's tenants was less than $55 per month. Included in the monthly rent are heat, hot water and electricity.

SECTION 8-EXISTING

At the invitation of HUD, the Authority in 1975 filed an application for 54 units of Section 8-Existing Housing. This application was approved and the Authority received a grant of money with which to assist lower-income families lease decent, safe, and sanitary housing without having to pay a disproportionate share of their incomes for rent. This is accomplished by the Berlin Housing Authority making housing assistance payments to owners on behalf of participating families occupying dwelling units located in Berlin.

To be eligible for assistance, a family's total income may not exceed the following limits:

Number of Persons Per Family

1	2	3	4
$5,350	$6,900	$7,750	$8,600
5	6	7	8
$9,150	$9,650	$10,200	$10,750

Thus, for example, a family of four having a total annual income of no more than $8,600 may be eligible for assistance from the Authority.

For the purposes of this program, the term family includes a single person if said person is either elderly (at least 62 years of age), disabled, handicapped, or displaced.

The housing assistance payment will be the difference between the lease rental for an approved unit and the family's portion of said rental. In most cases, the family's contribution will amount to twenty-five percent of its monthly income after allowances. Housing assistance payments will be made directly to the owner in accordance with the terms of a Housing Assistance Payments contract between the owner and the Authority. The term of this contract will be for one year.

Existing housing which is located in Berlin and meets quality standards/housing code requirements may be used in this program.

AUTHORITY BOARD

Mr. Romeo Blouin was re-appointed to the Board in February of 1976. He has been a member of the Authority since January of 1966 and serves as its Vice-Chairman.

Donald Mangine, Executive Director
Clarence Welch, Chairman
Romeo Blouin, Vice-Chairman
Romeo Boulanger
Albert Drouin
Robert Morin

BERLIN HOUSING AUTHORITY

PUBLIC HOUSING BALANCE SHEET (AS OF DECEMBER 31, 1975)

ASSETS		
CASH		
General Fund	$ 13,379	
Petty Cash	50	$ 13,429
ACCOUNTS RECEIVABLE		418
ADVANCES - REVOLVING FUND		1,010
INVESTMENTS		
General Fund		14,774
Security Deposits Fund		2,629
DEBT AMORTIZATION FUNDS		
HUD Annual Contributions Receivable		61,656
DEFERRED CHARGES		
Prepaid Insurance		1,373
LAND, STRUCTURES & EQUIPMENT (Projects NH-11-1, NH-11-2)		1,283,998
TOTAL ASSETS		$1,379,287
LIABILITIES AND CAPITAL		
LIABILITIES		
Accounts Payable		$ 2,629
Notes Payable		1,142,000
Accrued Interest Payable		44,245
Payments in Lieu of Taxes		2,736
TOTAL LIABILITIES		$1,191,610
CAPITAL		
Operating Reserve	$ 25,770	
Cumulative HUD Annual Contributions (net)	161,907	
TOTAL CAPITAL		$ 187,677
TOTAL LIABILITIES AND CAPITAL		$1,379,287

COLE STREET PROJECT BALANCE SHEET (AS OF DECEMBER 31, 1975)

ASSETS			
CASH			
Cash in Bank		$ 321.00	
Petty Cash		50.00	$ 371.00
ACCOUNTS RECEIVABLE			
Revolving Fund (joint activities)			2,411.00
INVESTMENTS HELD			49,471.00
PROJECT COSTS			
Item 1 Costs	$2,280,891.00		
Less: Value of Land Sold	162,850.00		
Net Project Costs (item 1 Costs)		2,118,041.00	
Noncash Local Grants-in-Aid (item 2 Costs)		124,464.00	
Total Project Costs			2,242,505.00
RELOCATION PAYMENTS			152,030.00
TOTAL ASSETS			$2,446,788.00
LIABILITIES AND CAPITAL			
LIABILITIES			
ACCOUNTS DUE			
Accounts Payable		$ 612.00	
NOTES PAYABLE			
Bankers Trust Company of New York		595,000.00	
ACCRUED INTEREST PAYABLE			
Bankers Trust Company of New York		851.00	
TOTAL LIABILITIES			$ 596,463.00
CAPITAL			
LOCAL GRANTS-IN-AID			
Cash (includes real estate tax credits of $38,080)	$ 135,831.00		
Noncash (land donations; credit for new police station; parking areas P-1, P-3)	124,464.00	260,295.00	
FEDERAL CAPITAL GRANTS			
Project Capital Grant	1,438,000.00		
Relocation Grant	152,030.00	$1,590,030.00	
TOTAL CAPITAL			$1,850,325.00
TOTAL LIABILITIES AND CAPITAL			$2,446,788.00

CIVIL DEFENSE DEPARTMENT

The City of Berlin, through the Civil Defense Unit, participates in the Federal Government's Personal and Administrative Program which reimburses 50% of the administrative expenditures of the Civil Defense office. Also, the Federal Surplus Property Program is made available to City departments and many items can be purchased at small costs. Supplies are obtained from the N. H. Distributing Agency's warehouse in Concord.

During the month of October, 1975, an "emergency training" session was held in which personnel from all City departments participated. Mr. Kenneth Fields of the Civil Defense Education Department of the University of New Hampshire directed this training, which was held at the National Guard Armory in Berlin.

The Auxiliary Police Unit is very active in training members in police work and when available has assisted the regular Police Department. Competitive target-shooting contests are held at the Ingersoll Field, which is located on the East Milan Road. Various instructive training movies are frequently shown at regularly held meetings to help members understand their responsibilities and duties. Through the individual efforts of the Auxiliary Police, and emergency vehicle has been obtained. No funds were taken from the city budget.

During this past year, Mr. George E. McAvoy has been appointed by Gov. Meldrim Thomson, Jr., as State Civil Defense Director.

The local Civil Defense office is open Monday and Friday mornings from 8:30 a. m. to 12:00 noon. It is staffed by a part-time clerk.

Roma E. Brisson,
Civil Defense Director

BERLIN AIRPORT AUTHORITY

The Berlin Airport Authority had another busy year during FY 1975-76. The firm of Hoyle, Tanner and Associates was employed as consultants to assist the Authority in preparing a new master plan for the future development of the Airport. The plan is expected to be completed in 1977.

David Piche, Airport Manager and fixed base operator at the airport, left to assume a new position in Laconia. Robert Dalphonse was selected by the Authority to replace him. All of the pilots as well as the Authority members will miss Dave and wish him success in his new job. We are confident, however, in Bob Dalphonse's ability to meet the needs of our business and private flying community at the airport. We hope that a new spirit of management-customer relations will be established.

A new try at Berlin and Whitefield commercial air service to Boston was made during the past year. The project was devised and administered by the White Mountains Region Association, under the direction of Mr. Ned Pinkerton, and was funded by the New Hampshire-Vermont Development Council. The commercial flights showed some success and it is hoped that commercial air service for the North Country can be re-established on a permanent basis in the future.

Another project begun in FY 1975-76 was the replacement of the hazard warning beacons on hilltops surrounding the airport. Work began this past summer but as costs mounted it was decided to apply for Federal Aviation Administration assistance. Credit will be received for the materials already purchased towards the Authority's matching share of the anticipated grant. We hope the work can be completed next spring.

Regrettably, there was no air show at the airport during 1976 due to the lack of a sponsor, though several thousand people attended the 1975 show. The Authority is continuing to look for a sponsor for a 1977 airshow.

INDUSTRIAL DEVELOPMENT AND PARK AUTHORITY

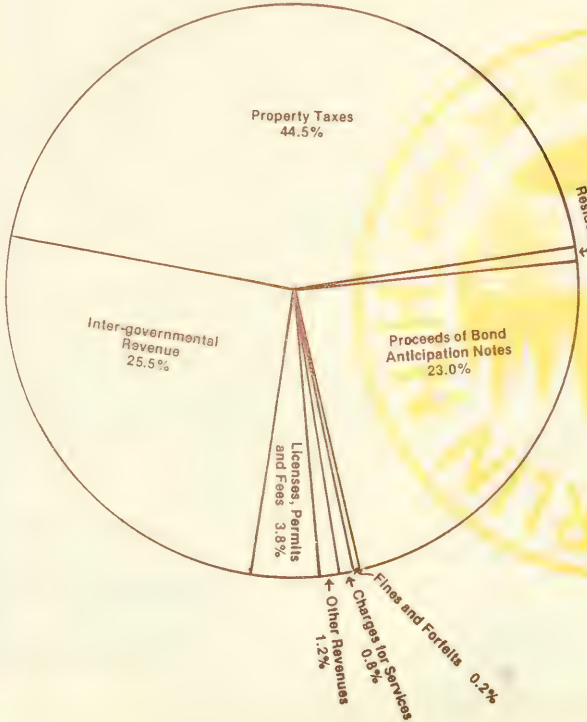
The Berlin Industrial Development and Park Authority had a largely successful though at times troubled second year of existence. A $79,000 grant was received from the Department of Agriculture, Farmers Home Administration, for the complete installation of street utilities and parking areas in the vicinity of the Authority's Industrial Building. Construction of street and utilities was also initiated in the southern half of the Maynesboro Industrial Park under grants from the U. S. Department of Commerce, Economic Development Administration, and U. S. Department of Housing and Urban Renewal totalling $152,180. This work will be complete in the fall of 1976. A Public Works Employment Act grant is being sought to reconstruct East Milan Road from the 12th Street Bridge to the Industrial Park. A trunk sewer will also be extended in 1977 to connect to the park's internal sewers under an Environmental Protection Agency grant.

Authority members realized when the industrial development promotional body was established that not every one of their efforts would be successful. Over half of all the new businesses started in the U. S. each year fail. The financial collapse of Granite Business Forms, first tenant in the Authority's industrial building, was an unfortunate example. A positive aspect of the business failure, however, was the employment of Coopers and Lybrand, a large national certified public accounting firm, by the City to advise the Authority, audit the financial records and organize the Authority's accounts in a way which more clearly presents the agency's financial status.

The Authority, now composed of 15 members with its new Chairman, Mayor Laurier Lamontagne, and with the assistance of the Community Development Department and the City Manager's office, is presently working with several prospects for permanent new tenants in the building.

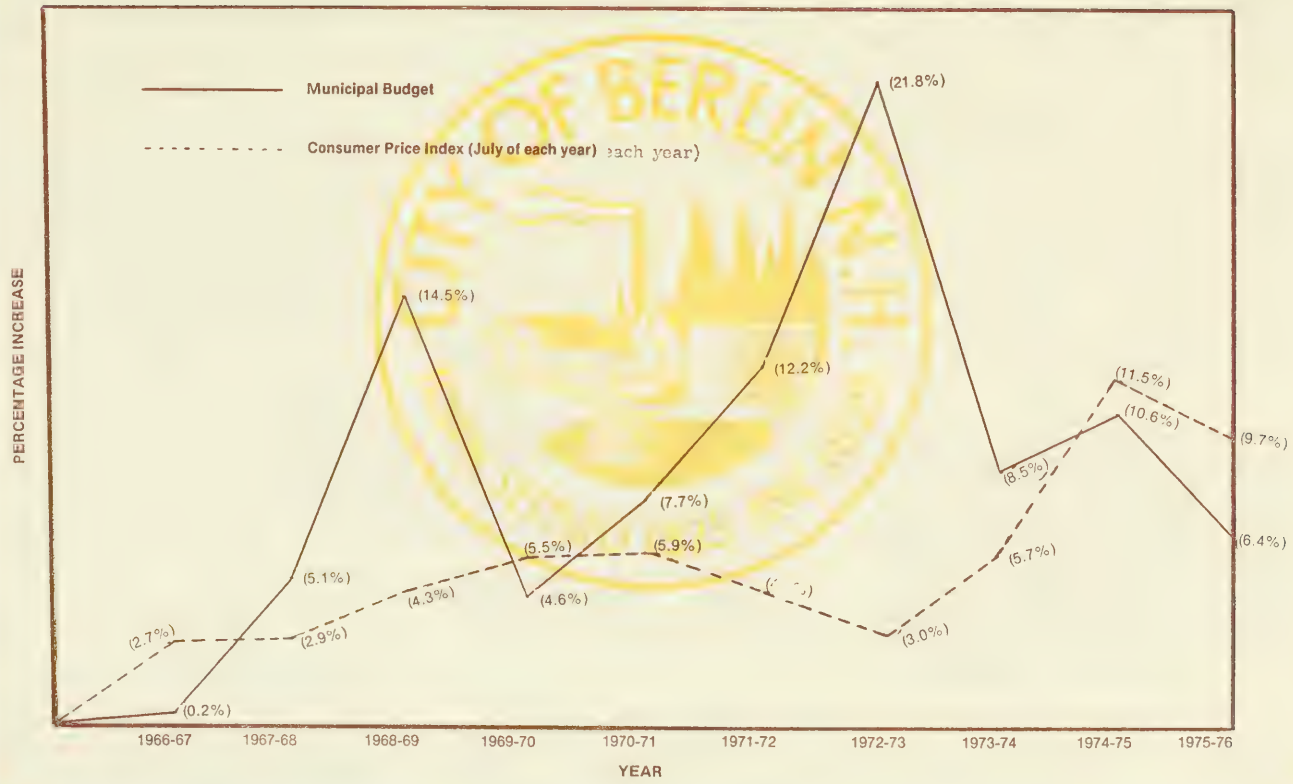
Major sources of income for the Industrial Authority during fiscal year 1975-76 included rental payments from Brown Company and North Country Business Forms, Inc., who are now occupying the industrial building, rental monies received from Plastic Structurals, Inc., Berlin Sportswear, Inc., Advance Bearing, Inc., and Echo Electronics, Inc., who occupy space in the Authority's satellite "starter buildings", and proceeds from the sale of the building on Route 110 near the City Garage to EMCA Division of Paper Sales Corporation of New York.

BREAKDOWN OF MUNICIPAL REVENUES
GENERAL FUND
for the seventeen months ended June 30, 1976



BREAKDOWN OF MUNICIPAL EXPENDITURES
GENERAL FUND
for the seventeen months ended June 30, 1976

RATE OF INCREASE OF THE MUNICIPAL BUDGET AND THE CONSUMER PRICE INDEX OVER THE PAST TEN YEARS



COOPERS & LYBRAND

CERTIFIED PUBLIC ACCOUNTANTS

IN PRINCIPAL AREAS
OF THE WORLD

Honorable Mayor, Council and Manager
City of Berlin, New Hampshire

We have examined the financial statements of the General Fund, Industrial Development and Park Authority, Federal Revenue Sharing Fund, Community Development Block Grant Fund and the General Long-Term Debt Group of Accounts, of the City of Berlin for the seventeen months ended June 30, 1976. Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The financial statements of the City of Berlin Capital Projects Fund, Airport Authority and Parking Meter Fund for the seventeen months ended June 30, 1976 have not been included in the accompanying financial report. However, we have examined the financial statements of such funds and they are included in our separate report dated September 3, 1976 on all Funds (except Cemetery Trust Funds and the Berlin Water Works) and the General Long-Term Debt Group of Accounts of the City of Berlin.

In our opinion the financial statements referred to in the first paragraph above present fairly the financial position of such funds and the General Long-Term Debt Group of Accounts of the City of Berlin at June 30, 1976 and the results of operations of such funds for the seventeen months then ended and the changes in financial position of the Industrial Development and Park Authority for the period from inception, July 15, 1974 to June 30, 1976, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Coopers + Lybrand

Portland, Maine
September 3, 1976

CITY OF BERLIN, NEW HAMPSHIRE

GENERAL NOTES TO FINANCIAL STATEMENTS

Summary of Significant Accounting Policies

The following is a summary of significant accounting policies employed in the preparation of these financial statements.

Fund Accounting

The diverse nature of governmental operations and the necessity of determining compliance with legal provisions requires modification of accounting systems commonly used by commercial enterprises. Rather than establishing a single unified set of accounts to record and summarize all financial transactions, the accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate entity with self- balancing accounts that comprise its assets, liabilities, reserves, fund balance, revenues and expenditures or expenses, including interfund obligations and transfers.

There are two general categories of the City's operations. The first consists of operations supplying the basic services of a general government nature which are controlled by legal budgets. These operations are accounted for in the General Fund and Special Revenue Funds. The second consists of those operations which are similar to commercial enterprises. These operations are accounted for in the Industrial Development and Park Authority.

In addition to the two general categories of operations, a further distinction from accounting in commercial enterprises exists with respect to capital expenditures. Capital expenditures of the Industrial Development and Park Authority are recorded as investments, at cost, held for subsequent sale. Other capital expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts primarily for control purposes. The City has not maintained a record of its general fixed assets, and accordingly a statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial report.

Fiduciary activities of the City are accounted for in Trust Funds. The Cemetery Trust Funds of the City have not been examined by us, and accordingly, are not included in this report.

General Obligation bonds supported by general revenues are obligations of the City as a whole and not its individual constituent funds. Accordingly, such unmatured obligations which are backed by the full faith and credit of the City are accounted for in the General Long-Term Debt Group of Accounts, except for the bonds which are to be repaid from revenues of the Industrial Development and Park Authority and the Berlin Water Works.

Budgetary Accounting and Encumbrances

General governmental revenues and expenditures accounted for in the General Fund are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the City's operations.

Appropriations in the General Fund are encumbered upon issuance of purchase orders, contracts or other forms of legal commitments. Even though certain goods and services have not been received, the transactions are accounted for as a reduction of budgeted appropriations in the year that the commitment is made.

Basis of Accounting

The accounts of the Industrial Development and Park Authority are maintained and reported on an accrual basis. All other funds included in this financial report are maintained and reported on the modified accrual basis.

Under the modified accrual basis of accounting, revenues are recorded when received in cash except in cases where they are both measurable and available and therefore are resources which may be appropriated. Expenditures, except for interest on general long-term debt which is recorded when it becomes due, are recorded when certain goods or services are received and actual liabilities are incurred.

Basis of Presentation

As authorized by Chapter 172 of the Laws of 1975 of the State of New Hampshire, the City elected to change its fiscal year-end from January 31 to June 30 of each year. In order to accomplish this change the City adopted a General Fund budget (on January 21, 1975) for the twelve-month period ended January 31, 1976 and a budget (on September 29, 1975) for the five month transitional period ending June 30, 1976. As a result of this change all financial statements of the various funds of the City included in this report have been prepared for the seventeen-month period ended June 30, 1976.

Other General Accounting Policies

Substantially all employees of the City are covered under the State of New Hampshire Retirement System. Employees of the Public Works Department and certain Recreation Department personnel are covered under a City sponsored plan. Pension costs are actuarially determined and include amortization of prior service costs over periods of 20 and 24 years. The City's policy is to fund pension costs accrued. The amount, if any, of the value of vested benefits in excess of the assets of the pension fund is not available.

Employees may accumulate unused sick leave. A portion of unused sick leave is paid upon termination. The City's policy is to recognize cost of sick leave only at the time payments are made.

CITY OF BERLIN, NEW HAMPSHIRE

GENERAL FUND

BALANCE SHEET, June 30, 1976

ASSETS

Cash		$ 39,454
Certificates of deposit		114,678
Repurchase agreements		200,000
Taxes receivable—delinquent	$178,117	
Less estimated uncollectible delinquent taxes	24,188	153,929
Accounts receivable		196,795
Due from State of New Hampshire—		
Town Road Aid Funds (Note 1)		112,501
Due from other funds:		
Federal Revenue Sharing Fund		21,383
Community Development Block Grant Fund		3,247
Cemetery Trust Funds		1,350
Parking Meter Fund		1,000
Industrial Development and Park Authority		18,965
		$863,302

LIABILITIES, RESERVES AND FUND BALANCE

Accounts payable	$ 83,987
Payroll and payroll withholdings	62,152
Taxes collected in advance	123,040
Due to other funds:	
Capital Projects Fund	160,195
Airport Authority	22,726
Encumbrances outstanding	99,046
Reserves for:	
Designated Improvements (Note 6)	112,825
Government programs	60,080
Town Road Aid improvements (Note 1)	112,501
Fund balance	26,750
	$863,302

GENERAL FUND

ANALYSIS OF CHANGES IN FUND BALANCE

for the seventeen months ended June 30, 1976

Fund balance, February 1, 1975, as originally reported	$451,289
Adjustment (Note 1)	148,939
Fund balance, February 1, 1975, as restated	302,350
Deduct	
Excess of expenditures and encumbrances over revenues and proceeds of bond anticipation notes (Note 2)	275,600
Fund balance, June 30, 1976	$ 26,750

STATEMENT OF REVENUE—ESTIMATED AND ACTUAL GENERAL FUND

for the seventeen months ended June 30, 1976

	Estimated Revenues	Actual Revenues	Actual Over (Under) Estimated
Taxes:			
Property tax	$3,874,699	$3,874,699	
Resident tax	80,140	80,140	
	3,954,839	3,954,839	
Licenses, permits and fees:			
Motor vehicle permits	325,000	315,449	$ (9,551)
City clerk fees	4,300	7,262	2,962
Dog licenses	1,250	3,169	1,919
Beano licenses	500	1,900	1,400
Junk licenses	150	195	45
Restaurant licenses	400	400	
Bicycle licenses	350	1,368	1,018
	331,950	329,743	(2,207)
Intergovernmental revenue:			
Revenue sharing transfer	485,000	485,000	
Business profits tax	1,048,000	1,048,000	
Rooms and meals tax	92,784	92,784	
Interest and dividends tax	20,067	20,067	
Savings bank tax	14,930	14,930	
Railroad tax	4,625	4,625	
National forest land tax	3,200	11,576	8,376
School department subsidies	342,017	351,922	9,905
Debt service subsidy	114,236	98,750	(15,486)
Highway department subsidy	74,166	74,125	(41)
Child benefit services -- tuition subsidy	11,862	11,862	
Welfare department state refunds	5,775	2,282	(3,493)
Fire department state reimbursements	290	306	16
	2,216,952	2,216,229	(723)
Charges for services:			
Rent	86,678	14,764	(71,914)
Health department	29,000	30,559	1,559
Public works department	25,000	25,088	88
Finance department	7,500	441	(7,059)
	148,178	70,852	(77,326)
Fines and forfeits:			
District court	20,000	21,217	1,217
Other revenues:			
Insurance dividends	21,000	25,983	4,983
Interest on delinquent taxes	25,000	19,288	(5,712)
Interest on investments	20,000	25,292	5,292
Uncommitted taxes	2,000	3,987	1,987
Parks and recreation concessions	500	321	(179)
Other	600	32,151	31,551
	69,100	107,022	37,922
Total revenue	6,741,019	[illegible]	[illegible]
Proceeds of bond anticipation notes (Note 2)	2,000,000	2,000,000	
Total revenue and proceeds of bond anticipation notes	$8,741,019	$8,699,902	$(41,117)

See accompanying notes to financial statements

STATEMENT OF GENERAL GOVERNMENTAL EXPENDITURES AND ENCUMBRANCES COMPARED WITH AUTHORIZATIONS

GENERAL FUND

for the seventeen months ended June 30, 1976

	Budgeted Appropriations					
	Twelve Months Ended January 31, 1976	Five Months Ended June 30, 1976	Total	Expenditures	Encumbrances	Unencumbered Balance
General government:						
City manager	$ 30,667	$ 14,293	$ 44,960	$ 44,825		$ 135
Mayor and city council	15,500	4,550	20,050	19,201		849
Finance department	25,992	13,862	39,854	39,842		12
City clerk	20,687	9,898	30,585	31,016		(431)
City treasurer	950	390	1,340	1,334		6
Tax collector	27,706	12,029	39,735	39,701		34
Assessors	13,648	7,052	20,700	19,311		1,389
Legal	5,280	2,200	7,480	7,480		
Elections	2,750	8,000	10,750	10,351		399
City hall and other buildings	45,005	28,946	73,951	69,238		4,713
District court	12,350	5,662	18,012	16,363		1,649
Community development	88,135	17,257	105,392	96,794	$ 5,000	3,598
Insurance	253,295	76,950	330,245	324,146		6,099
County tax	200,000	(34,290)	165,710	165,710		
Tax anticipation note interest	58,000		58,000	59,184		(1,184)
Debt service—bond and note	532,988	93,997	626,985	579,830		47,155
Discounts and abatements	80,000	64,300	144,300	145,478		(1,178)
Social security and retirement	122,400	41,000	163,400	153,937		9,463
Contingent	25,000	5,000	30,000	17,400		12,600
Electric Utility Commission	3,700	1,540	5,240	6,277		(1,037)
Central services	4,000	3,850	7,850	7,611		239
Sundry	19,200	1,100	20,300	(17,269)		37,569
	1,587,253	377,586	1,964,839	1,837,760	5,000	122,079
Public safety:						
Police department	413,817	194,435	608,252	596,426		11,826
Fire department	371,019	162,907	533,926	511,734	7,431	14,761
Civil defense	2,858	1,211	4,069	3,250	34	785
Street lighting	58,500	47,000	105,500	103,483		2,017
	846,194	405,553	1,251,747	1,214,893	7,465	29,389
Highways and streets:						
Public works department	849,578	287,129	1,136,707	1,109,129		27,578
Capital improvements	73,500	(60,000)	13,500	12,447		1,053
Town road improvement	8,615		8,615	8,614		1
Airport	16,800	9,739	26,539	26,539		
	948,493	236,868	1,185,361	1,156,729		28,632
Sanitation	92,636	47,416	140,052	137,679		2,373
Health	91,194	35,055	126,249	123,212	1,532	1,505
Welfare	120,000	52,971	172,971	183,326		(10,355)
Culture and recreation:						
Recreation and parks	110,580	43,151	153,731	148,710	2,006	3,015
Library	52,271	23,164	75,435	73,057	514	1,864
	162,851	66,315	229,166	221,767	2,520	4,879
Education:						
School department	2,701,635	1,350,179	4,051,814	3,969,285	82,529	
Child benefit services	33,893		33,893	31,805		2,088
	2,735,528	1,350,179	4,085,707	4,001,090	82,529	2,088
	$6,584,149	$2,571,943	$9,156,092	$8,876,456	$99,046	$180,590

See accompanying notes to financial statement

GENERAL FUND
NOTES TO FINANCIAL STATEMENTS

1. For years prior to the seventeen-month period ended June 30, 1976, the City had recorded amounts available from the State of New Hampshire for Town Road Aid as a receivable and as revenue. Since these funds are available only after submission of payroll and expense vouchers for approved projects, revenue should not have been accrued. Accordingly, renevues of prior periods were overstated by $148,939 and fund balance as reported at January 31, 1975 has been reduced by a like amount. Amounts available from the State of New Hampshire for Town Road Aid have been recorded as a receivable and offset by a contra reserve.

2. To defray the additional costs resulting from the adoption of a seventeen month transitional fiscal year beginning February 1, 1975 and ending June 30, 1976, the City resolved on October 6, 1975 to raise $2,000,000 by bond issue. In anticipation of this bond issue the City issued $2,000,000 of short-term notes, however since the bonds were issued on August 26, 1976, the short-term notes are presented in the Statement of General Long-Term Debt (see page 47).

3. There are various claims and suits pending against the City which arise in the normal course of the City's activities. In the opinion of counsel and City management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the City.

4. Total pension expense of the General Fund for the year was $156,837.

5. Materials and supplies are considered expended when purchased and inventory is not reflected in the financial statements.

6. Reserve for designated improvements contains the unexpended appropriations from the current and previous years identified by the City Council for the following purposes:

School Department—programming costs	$ 4,000
Financing Department—NCR prog. costs—Bridge Repairs & OSHA	17,178
Urban Renewal—parking lots	20,888
Dead River Project—soil conservation	5,050
Recreation—Jericho Brook	2,724
Special School Account	11,061
Town Road Aid Funds	51,924
	$112,825

INDUSTRIAL DEVELOPMENT AND PARK AUTHORITY
BALANCE SHEET, June 30, 1976

ASSETS

Investment property, at cost (Note 2):		
Land		$ 20,536
Land improvements		88,407
Buildings		589,323
		698,266
Mortgage note receivable, non-current portion (Note 4)		30,000
Current assets:		
Cash		23,933
Rent receivable		5,227
Interest receivable		856
Mortgage note receivable, current portion (Note 4)		6,666
Due from General Fund		4,781
		41,463
		$769,729

INDUSTRIAL DEVELOPMENT AND PARK AUTHORITY
BALANCE SHEET, June 30, 1976
CONTRIBUTIONS, RETAINED EARNINGS AND LIABILITIES

Contributions (Note 4)	
Contributions from municipality	$ 39,345
Contributions from federal government	224,850
Retained earnings	22,788
	286,983
8% serial bonds payable, non-current portion (Note3)	440,000
Advances from General Fund	23,746
Current liabilities:	
Accrued interest payable	9,000
Serial bonds payable within one year (Note 3)	10,000
	19,000
	$769,729

INDUSTRIAL DEVELOPMENT AND PARK AUTHORITY
STATEMENT OF INCOME AND RETAINED EARNINGS
for the seventeen months ended June 30, 1976

Income:	
Sale of investment property	$ 52,500
Less cost of property sold	44,948
	7,552
Rental income	43,843
	51,395
Other income and (expense):	
Interest on mortgage receivable	2,226
Interest on invested cash	2,308
Other expense	(141)
	4,393
Operating income	55,788
Less interest on serial bonds	33,000
Net income	22,788
Retained earnings, February 1, 1975	---
Retained earnings, June 30, 1976	$ 22,788

INDUSTRIAL DEVELOPMENT AND PARK AUTHORITY
STATEMENT OF CHANGES IN FINANCIAL POSITION
from inception (July 15, 1974) to June 30, 1975 (Note 1)

Funds provided:		
Net income		$ 22,788
Advances from municipality		23,746
Contributions from federal government		224,850
Contribution from municipality		39,345
Proceeds from 8% serial bonds	$450,000	
Less current maturity	(10,000)	440,000
Current liabilities		19,000
		$769,729
Funds applied:		
Acquisition of investment property	743,214	
Less cost of property sold	(44,948)	698,266
Mortgage receivable		30,000
Current assets		41,463
		$769,729

See accompanying notes to financial statements

INDUSTRIAL DEVELOPMENT AND PARK AUTHORITY

NOTES TO FINANCIAL STATEMENTS

1. The Industrial Development and Park Authority was established July 15, 1974, pursuant to Chapter 26 of the Laws of 1974. The Authority was re-established on September 15, 1975 under the provisions of RSA 162-G, for the purpose of acquisition, development, and disposal of industrial land and facilities. In adopting the provisions of RSA 162-G, the City was empowered to transfer title to certain industrial facilities owned by the City to the Authority.

   For the period from inception, July 15, 1974, to January 31, 1975 the only activities occurring were the issue of $450,000 of bonds and the payment of building construction costs. These activities were accounted for in the General Fund. Subsequent to January 31, 1975 the Authority has been established as an enterprise fund and for complete reporting purposes the statement of changes in financial position includes all financial activity from inception, July 15, 1974.

2. Investment property is valued at cost, which is not in excess of net realizable value. Cost includes approximately $30,000 of interest on the 8% serial bonds payable during the construction period. The investment property is being held for sale and accordingly, depreciation has not been provided. Rental income may be received until the property is sold.

3. The 8% serial bonds were issued on October 1, 1974 to finance the construction of the industrial building. These bonds, and interest thereon although general obligations of the City, are to be repaid from proceeds of sales or rental income.

4. Contributions from the municipality represent the value of property transferred from the City to the Authority. The property, consisting of land appraised at $12,000 and a building constructed at a cost to the City of $27,345, was subsequently sold for $52,500 to EMCA, Inc. with a 6 year mortgage note at 7% interest.

   Contributions from the federal government represent the receipt of federal funds for the acquisition of land, land improvements, and the industrial building. The federal programs providing contributions are as follows:

a. Federal Revenue Sharing	$135,850
b. Farmer's Home Administration	79,000
c. Community Development Block Grant	10,000
	$224,850

FEDERAL REVENUE SHARING FUND

BALANCE SHEET, June 30, 1976

ASSETS

Cash	$ 59,938
Certificates of deposit	143,822
Due from Federal Government	78,133
	$281,893

LIABILITIES AND FUND BALANCE

Due to State of New Hampshire (Note 3)	$192,703
Due to General Fund	21,383
Fund balance	67,807
	$281,893

FEDERAL REVENUE SHARING FUND

ANALYSIS OF CHANGE IN FUND BALANCE

for the seventeen months ended June 30, 1976

Fund balance, February 1, 1975, as originally reported	$355,443
Adjustment (Note 2)	(127,453)
Fund balance, February 1, 1975, as restated	227,990
Deduct excess of expenditures over revenues	(160,183)
Fund balance, June 30, 1976	$67,807

FEDERAL REVENUE SHARING FUND

STATEMENT OF REVENUES AND EXPENDITURES

for the seventeen months ended June 30, 1976

Revenues:	
Federal sharing entitlements	$490,225
Interest on investments	27,295
	517,520
Expenditures:	
Transfer to General Fund (Note 1)	485,000
Twelfth Street Bridge Project (Note3)	192,703
	677,703
Excess of expenditures over revenues	$160,183

FEDERAL REVENUE SHARING FUND

NOTES TO FINANCIAL STATEMENTS

1. The Federal Revenue Sharing Fund has been established to account for the receipt of Federal Revenue Sharing entitlements and to transfer funds to the General Fund in accordance with plans and programs reflected in the annual General Fund budget. In addition, expenditures may be made directly from the Fund. Transfers made to the General Fund during the seventeen months ended June 30, 1976 were used for the following purposes:

Public safety	$ 64,974
Transportation	320,826
Health	7,035
Recreation	762
Social services	1,754
General government	9,202
Economic development	68,000
Other	12,447
	$485,000

2. The financial statements at January 31, 1975 did not reflect a payable to the General Fund of $127,453 and expenditures for the year ended January 31, 1975 were understated by $127,453. Accordingly, Fund balance at February 1, 1975 has been restated.

3. The City has accrued a final payment of $192,709 to reimburse the State of New Hampshire for the City's share of costs for the Twelfth Street Bridge Project.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

BALANCE SHEET, June 30, 1976

ASSETS

Due from Federal Government	$3,247

LIABILITIES

Due to General Fund	$3,247

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

STATEMENT OF REVENUES AND EXPENDITURES

for the seventeen months ended June 30, 1976

Revenues:		
Entitlement grant	$74,500	
Discretionary grant	20,000	$94,500
Advances from General Fund		3,247
		97,747
Expenditures:		
Code enforcement	949	
Rehabilitation loans and grants	50,000	
Public services programs	1,951	
Payment of non-federal shares	15,975	
Planning and management development	11,318	
Administrative	16,292	
Contingencies	1,262	97,747
Excess of revenues over expenditures		$ --

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

NOTE TO FINANCIAL STATEMENTS

1. The Community Development Block Grant Fund was established by the City in February 1975 to account for the funds the City will receive in accordance with the Housing and Community Development Act of 1974. The Year I entitlement amount of $155,000 and discretionary amount of $20,000 will be received on a letter of credit basis with funds to be expended for program activities established within the approved Community Development Budget. In general, CDBG funds may be used for any community development activity except certain public facilities, new housing construction, or operating and maintenance expenses.

STATEMENT OF GENERAL LONG-TERM DEBT

June 30, 1976

AMOUNT TO BE PROVIDED FOR THE PAYMENT OF GENERAL LONG-TERM DEBT (Note 1)

General obligation serial bonds.	
Amount to be provided:	
School bonds	$2,685,000
Sewer bonds	55,000
Public improvement bonds	210,000
Bond anticipation notes (Note 2)	2,000,000
	$4,950,000

GENERAL LONG-TERM DEBT PAYABLE

General obligation serial bonds payable	$4,950,000

STATEMENT OF GENERAL LONG-TERM DEBT

NOTES TO FINANCIAL STATEMENTS

1. The amount to be provided for payment of general long-term debt does not include $450,000 of 8% serial bonds which are general obligations of the City, as these bonds are to be paid from revenues of the Industrial Development and Park Authority and are included as a liability of that Fund.

2. On August 26, 1976 the City converted the $2,000,000 bond anticipation notes to 5.375% bonds payable over ten years to 1986. This bond issue was authorized under Chapter 172 of the Laws of 1975 to finance the cost of converting to a June 30 fiscal year end and is not includable in the net indebtedness of the City for the purpose of determining the City's borrowing capacity.

3. On August 26, 1976, the City issued $1,770,000 of 6.2% general obligation serial bonds, repayable over twenty years to 1996. The proceeds are to finance a new water filtration treatment plant for the Berlin Water Works. The bonds, although general obligations of the City, will be repaid from Water Works revenues, and accordingly, will be recorded as a liablity of the Berlin Water Works.

COMBINED SCHEDULE OF BONDS PAYABLE
JUNE 30, 1976

General Obligation Serial Bonds	BOND PRINCIPAL								BOND INTEREST		
	Original Issue	Int. Rate %	Maturity Date	Balance February 1, 1975	Payments	Principal Balance June 30, 1976	Principal Payments Due 1977	Principal Payments Due Subsequent Years	Paid February 1, 1975 to June 30, 1976	Due 1977	Due Subsequent Years
General Fund											
School Bonds Outstanding:											
School equipment—1958	$ 300,000	3.4	1978	$ 60,000	$ 15,000	$ 45,000	$ 15,000	$ 30,000	$ 2,805	$ 1,275	$ 1,020
School building—1970	2,250,000	4.8	1990	1,875,000	125,000	1,750,000	125,000	1,625,000	132,000	81,000	519,000
School building—1970	950,000	5.7	1990	800,000	50,000	750,000	50,000	700,000	66,975	41,325	279,300
School building—1973	175,000	6.6	1979	175,000	35,000	140,000	35,000	105,000	16,170	11,550	6,930
	3,675,000			2,910,000	225,000	2,685,000	225,000	2,460,000	217,950	135,150	806,250
Sewer bonds improv.—1970	275,000	4.4	1976	110,000	55,000	55,000	55,000		3,630	1,210	
Public Improvements Bonds Outstanding:											
Public improvements—1965	300,000	4.0	1986	165,000	15,000	150,000	15,000	135,000	6,600	6,000	27,000
Public improvements—1971	150,000	4.75	1975	30,000	30,000				1,425		
Public improvements—1972	100,000	4.75	1982	80,000	20,000	60,000	10,000	50,000	5,225	2,850	6,887
	550,000			275,000	65,000	210,000	25,000	185,000	13,250	8,850	33,887
Bond Anticipation Notes—1976	2,000,000	5.375	1986			2,000,000		2,000,000		82,239	537,498
Total General Fund	6,500,000			3,295,000	345,000	4,950,000	305,000	4,645,000	234,830	227,449	1,377,635
Industrial Development and Park Authority											
Industrial Park Building—1974	450,000	8.0	1995	450,000		450,000		450,000	54,000	36,000	410,000
	$6,950,000			$3,745,000	$345,000	$5,400,000	$305,000	$5,095,000	$228,830	$263,449	$1,787,635

Notes

FIRE ALARM BOXES

FIRE CALLS NO. 1
1 Chief's Call
12 Sweden and Eighth Sts.
13 Main and Seventh Sts.
14 Main St. and Brown Ave.
15 Main and Second Sts.
16 Guilmette and Summer Sts.
17 Androscoggin Valley Hospital, Main St.
18 Spring St. and Hillside Ave.
19 Main and Cambridge Sts.
112 Burgess Time Office
121 Burgess Log Pile
122 Norway and Fifth Sts.
123 Main and Eighth Sts.
124 Brown School and Norway St.
131 Riverside Mill, rear Burgess Mill
161 Cedar and Summer Sts.
163 Hillside Ave. at Pumping Station
164 Jordan Avenue
165 Highland Park Ave.
171 St. Regis Academy, Main St.
172 Success and School Sts.
173 Androscoggin Valley Hospital, School St.

FIRE CALLS NO. 2
2 Test or under control
21 Prospect St.
22 Willard and Pine Sts.
23 High St. and Hillside Ave.
24 High and Pleasant Sts.
25 Main and Mason Sts.
26 High and Portland Sts.
27 Willard and Emery Sts.
28 Blanchard St. and Hillside Ave.
29 Granite and Mason Sts.
213 Engineering Office Building, Brown Company
221 Rear of Ware Knitters
223 Marston School and Pine St.
224 York and Cole Sts.
225 Pleasant Street
226 Cole Street Urban Renewal
227 Willard and River Sts.
231 Chemical Mill
241 New Berlin High School
242 Junior High School, State St.
261 Church and Noyes Sts.
262 Upper Church Street
263 Portland St., upper end
264 Lincoln Avenue

FIRE CALLS NO. 3
3 Recall of men off duty
31 Main Street, Public Service
32 Green Square
33 Central Fire Station
34 Green St. and First Ave.
35 Cross Machine Shop
36 Mechanic Street
37 Glen Ave. and Watson St.
38 Park St. and Madison Ave.
321 Cascade Mill

FIRE CALLS NO. 4
41 Clark St. and Second Ave.
42 Madigan St. and Third Ave.
43 Wight St. and Fourth Ave.
44 Western Avenue
45 Mt. Forist Street
46 Western Ave., middle
47 Western Ave., lower end
48 Western Ave. and Williams St.
49 Cascade St. and Wentworth Ave.
412 Mt. Forist St. and Third Ave.
421 Wight and Duguay Sts.
422 Jolbert St. and Fourth Ave.
423 Madigan St. and Fourth Ave.
424 Morneau Warehouse
431 Granite State, Plant No. 2
432 City Garage
433 Adley's Terminal
435 Granite State, Plant No. 1
436 Granite State, Plant No. 1
437 Granite State, Plant No. 1
444 Second Ave. and Hill St.
451 Bartlett School
452 First Ave., lower end
453 Second Ave. and Laurel St.

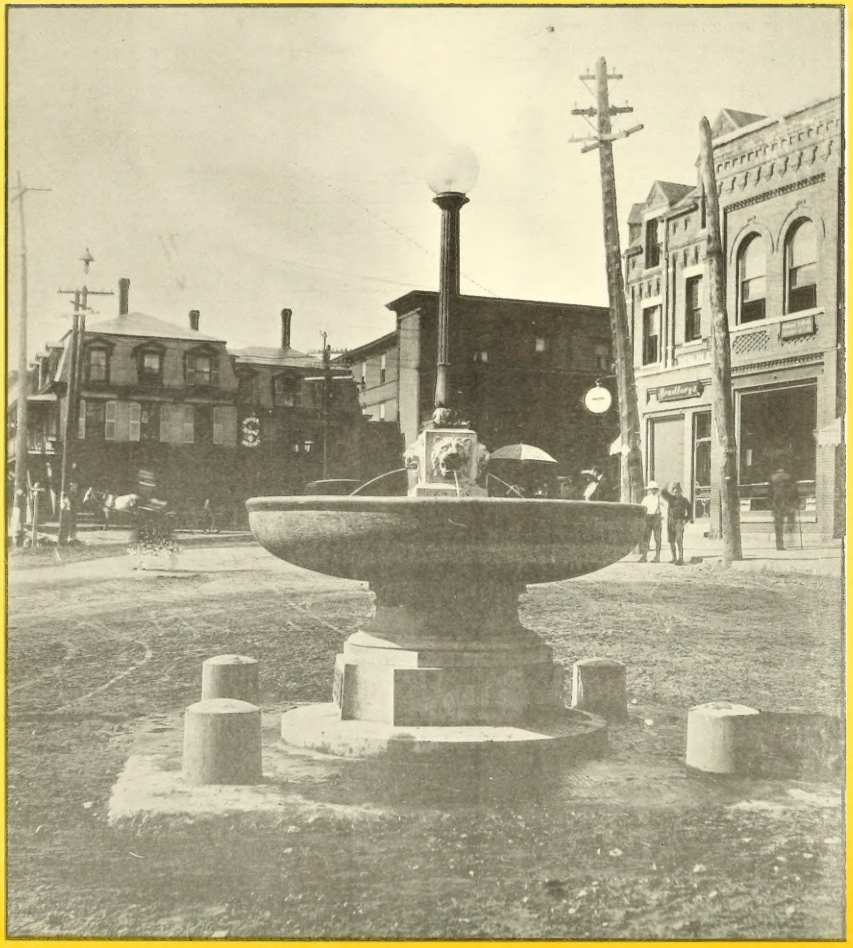
FIRE CALLS NO. 5
5 Kent and Derrah Sts.
51 Burgess and Thomas Sts.
52 Goebel Street
53 Burgess and Grafton Sts.
54 Coos and Sullivan Sts.
55 Entrance to Forbush Park
56 Napert Village at Gauthier St.
57 Forbush Ave. and Trudel St.
511 Hutchins St. Wood Pile
512 Rear of U-Drive-It
513 Bridge and Verdun Sts.
521 Burgess St., lower end
522 Champlain and Thomas Sts.
531 Grafton and Lancaster Sts.
532 Grafton and Kent Sts.
533 Hillsboro and Merrimack Sts.
534 East Mason and Hillsboro Sts.

FIRE CALLS NO. 6
6 Top of Hillside Ave.
61 Hutchins and Sully Sts.
62 Verdun and Argonne Sts.
63 Countryside Ave. and Walsh St.
612 Hutchins St. Junk Yard
613 Pepin's Trailer Park
615 Industrial Park, East Milan Rd.

FIRE CALLS NO. 7
7 School and First Sts.
72 St. Vincent de Paul
721 Replacement Box

FIRE CALLS NO. 8
8 Norway and Tenth Sts.
81 Norway and Twelfth Sts.
82 Riverside Drive and Noury St.
83 N.H. Vocational-Technical College
84 Coos County Nursing Home

FIRE CALLS NO. 9
9 Seventh and Sweden Sts.



GREEN SQUARE, LOOKING SOUTH TOWARD GLEN AVENUE AND EXCHANGE STREET, ABOUT 1905.

***

Almost overnight, Berlin had developed from a sleepy frontier village into a thriving industrial city, the fifth largest in the state. The population had risen to almost 11,000 people -- and nearly 800 horses. The fountain served as a watering trough for the latter.

Currier Graphics, Inc., Berlin, N. H.